



**United Nations**

Department of  
Economic and  
Social Affairs

## United Nations Department of Economic and Social Affairs Division for Public Institutions and Digital Government (DPIDG)

### UNPAN Partners Meeting Report

*UN Headquarters, New York  
10 April 2025*



#### I. Background

In 1999 the UN General Assembly emphasized the importance of a global information network (A/RES/54/231, para 11) and in 2001 it welcomed the establishment of UNPAN as a powerful internet-based network for Member States for the exchange of information and experience in public administration (A/RES/56/213, para 1). UNPAN has over 30 Member institutions around the world and comprises of the physical network of practitioners and experts in public administration who collaborate with UN DESA/DPIDG on joint activities and [unpan.un.org](https://unpan.un.org), the virtual home of the network for knowledge sharing.

UNPAN's mission is to promote the global sharing of knowledge, experiences and innovative practices on governance and public administration issues. UNPAN is designed to help countries, particularly developing countries, and countries in special situations, to implement the 2030

Agenda for Sustainable Development. It facilitates capacity development, including through training, and cooperation among UN Member States, with an emphasis on South-South cooperation. UNPAN focuses on governance and public administration issues in support of the implementation of the 2030 Agenda for Sustainable Development. Priority areas include governance and institutions; transformational leadership and public servants' capacities to realize the SDGs; transparency, integrity and preventing corruption; innovation and service delivery for the SDGs and digital government.

The overall objective of the annual UNPAN Members meeting is to provide a platform for the Members to share information about upcoming activities and innovative ways to collaborate in supporting SDG 16 on strong institutions, peace and justice and SDG 17 on partnerships for the Goals.

## **II. Summary of Discussions**

The United Nations Public Administration Network (UNPAN) met during the 24<sup>th</sup> Session of the Committee of Experts on Public Administration (CEPA) held at the UN Headquarters in New York. Twelve UNPAN Member institutions took part in the meeting, including the Asian Association for Public Administration (AAPA), African Association for Public Administration and Management (AAPAM), African Local Government Academy of United Cities and Local Government of Africa (ALGA, UCLG Africa), Latin American Center for Development Administration (CLAD), Centre for Public Service Innovation (CPSI), Eastern Regional Organization for Public Administration (EROPA), UN Economic and Social Commission for Western Asia (ESCWA), International Institute of Administrative Sciences (IIAS-IASIA), National School of Government Professionalization of the National Institute of Public Administration (INAP-Mexico), Institute of Public Administration of Canada (IPAC), Mohammed Bin Rashid School of Government (MBRSG), Network of Institutes and Schools of Public Administration (NISPAcee), and South Asian Network for Public Administration (SANPA)/University of Alabama at Birmingham (USA).

The meeting was opened by **Mr. Juwang Zhu**, Director of the Division for Public Institutions and Digital Government (DPIDG) of UN DESA. Mr. Zhu welcomed UNPAN Members, noting that 2025 year marks the 80th anniversary of the United Nations, and that the Secretary-General has recently launched the UN80 initiative which aims to strengthen multilateralism and enhance the UN's effectiveness in addressing complex global challenges, Mr. Zhu shared that UN DESA is organizing several landmark events in 2025, including the UN Ocean Conference, the 4<sup>th</sup> International Conference on Financing in Development and the 20<sup>th</sup> Internet Governance Forum, the High-Level Political Forum on Sustainable Development, and the Second World Summit for Social Development, contributing to serving "We The Peoples" around the world and continuing to strive towards building sustainable future for all. He highlighted that as UNPAN was mandated by the General Assembly in 1999 and established in 2001, the network approaches its 25<sup>th</sup> anniversary in 2026. He remarked that UNPAN has grown into a vibrant network of prestigious public institutions across the world. He emphasized that the

contributions UNPAN members provide to the newsletters have been vital. There are over 5,000 subscribers to the UNPAN newsletter, which also reaches more people by being published on the UNPAN website. Mr. Zhu stated that UNPAN's mission is to share public administration knowledge is more important than ever with the world facing multifaceted global challenges. He noted that the Pact for the Future calls for "ensuring inclusive and equitable access to knowledge, science and information, while promoting innovation, critical thinking and life skills to create generations of citizens that are agents of positive change and transformation". As a global knowledge sharing network, UNPAN plays a crucial role in this. UNPAN helps developing countries particularly in achieving the 2030 Agenda for Sustainable Development by strengthening institutions and partnerships (SDGs 16 and 17). With only a few years left to 2030, each institution plays a vital role in achieving the SDGs. Mr. Zhu concluded his remarks by stating that identifying avenues for future collaboration to enhance impact is important.

**Ms. Adriana Alberti**, Chief of the Programme Management and Capacity Development Unit (PMCDU) of DPIDG/UN DESA, joined the director in welcoming the UNPAN Partners. She noted that the meeting provides a platform to for UNPAN Members share updates on upcoming activities in 2025, and to discuss how UNPAN Members can collaborate to advance the 2030 Agenda for Sustainable Development, especially SDGs 16 and 17. She noted the meeting will also share updates on the UNPAN website.

**Ms. Anni Haataja-Beeri**, Programme Management Officer at PMCDU/DPIDG/UN DESA, shared updates on the key upcoming activities of DPIDG in 2025. She noted that the SDG 16 High-Level Conference will take place on 12 May 2025 at the UN Headquarters in NY with the theme of advancing peace, justice, and institutions for sustainable development. The Conference will focus on how SDG 16 can contribute to implementation of the Pact for the Future. From 23-25 June 2025, the UN Public Service Forum 2025 will take place in Samarkand, Uzbekistan. The theme is Five Years to 2030: Accelerating Public Service Delivery for a Sustainable Future, and will feature capacity development workshops on themes such as creating an enabling environment for public service innovation, digital government advancing inclusive public services, and changing mindsets for innovation and public sector transformation. The Forum also features a Ministerial roundtable and an E-Government recognition session. The Internet Governance Forum 2025 will be held 23-27 June 2025 in Lillestrøm, Norway, with the theme of Building Digital Governance Together. It is the 20th annual IGF meeting and it will discuss four sub-themes of digital trust and resilience, sustainable and responsible innovation, universal access and digital rights, and digital cooperation. Another key activity is the launch of the World Public Sector Report 2025. Ms. Haataja-Beeri concluded by highlighting that the DPIDG has been pioneering UN DESA's work on online training courses, with ever expanding selection of courses available for all for free at the [UN DESA Digital Learning Centre](#). New recently launched courses by DPIDG include courses on the Fundamentals of Ethics and Public Integrity, Transparency, and Systems Thinking. There are also new blended e-learning courses on Effective national to local public governance for SDG implementation and Government

innovation for social inclusion of people in vulnerable situations. Ms. Haataja-Beeri noted most courses are based on the UN DESA Curriculum on Governance for the SDGs.

**Ms. Cristina Rodriguez-Acosta**, Inter-Regional Adviser at PMCDU/DPIDG/UN DESA, presented the recently launched UN DESA/IASIA [2025 Standards of Excellence for Public Administration Education and Training](#). Over 1,100 inputs were collected from 17 regional forums and sessions to create the updated Standards. The eight standards have been approved by the UN DESA/IASIA Global Task Force Members and now are being disseminated. She noted that it would be beneficial for UNPAN Members to distribute the Standards and have a link to the Standards on their websites. Ms. Rodriguez-Acosta also shared that DPIDG is working on capacity development projects for innovation and strategic foresight in The Bahamas, Barbados, Saint Lucia, Equatorial Guinea, and the Dominican Republic. She concluded by stating that DPIDG has been in conversation with CLAD to work on initiatives on the future of governance and competencies and skills for the new public sector.

### **III. Presentation of Key activities in 2025 by UNPAN Members**

**Mr. Bok Gyo Jeong**, Chair of the United States Chapter of AAPA, shared that there was great success in 2024, including the first joint conference with AAPA, EROPA, Asian Group of Public Administration, and Indonesian Association for Public Administration. The groups agreed to meet at least every three years to establish a joint conference. In 2025, AAPA will have their Annual Conference from 17-19 October at Tsinghua University in Beijing, School of Public Policy and Management. Mr. Jeong shared that submissions to the Conference will be open until 31 May 2025 and notice of acceptance will be until 30 June.

**Dr. Najat Zarrouk**, Director of ALGA UCLG Africa, acknowledged the benefit of being part of the UNPAN community, highlighting that the network provides visibility, knowledge, and a space for peer-to-peer learning. She shared that in 2025 a webinar has taken place following up on the joint Workshop with UN DESA on the Future of Governance which occurred 9-13 December 2025 in Tangier, Morocco. 30 participants from different countries in Africa and different organizations across civil society, the private sector, and government attended the Workshop. They were engaged online during the webinar, following up on their commitments from the Workshop, and agreed to participate in a series of webinars to continue following up. Dr. Zarrouk highlighted the roadmap for mainstreaming the Standards of Excellence to ensure they are disseminated, and also stressed the importance of IIAS ICAPA creating measurable guidelines. The MENAPAR Conference will take place in April 2025 in Jordan. The annual gathering of FAMI will occur during the second half of the year. Dr. Zarrouk concluded by announcing that IASIA will have a Conference on the Future of Governance from 13-17 October 2025 in Mexico.

**Dr. Alexander Lopez Ramirez**, Director for International Affairs at CLAD, thanked the UNPAN network for being beneficial to CLAD. The network enabled CLAD to sign an agreement with EROPA, AAPAM, and the UNDP Astana Hub. Through these agreements CLAD will participate in panels at the Asia Conference, examining case studies from Latin America and Asia. In collaboration with the Astana Hub, CLAD is publishing a book that will be presented in Uzbekistan.

Last year, CLAD held a Side Event at the Summit of the Future with DPIDG/UN DESA on the Future of Governance. There have been discussions with IIAS for CLAD to take part in the conference in Mexico. The CLAD Annual Conference will be held 12-14 November in Paraguay, and they are working with EROPA to have a common panel. Dr. Ramirez concluded by sharing that from July 2025 onwards CLAD will have new headquarters in Santo Domingo, Dominican Republic, with an opening ceremony that UNPAN members are welcomed to attend.

**Mr. Pierre Schoonraad**, Head of Research and Development and the Centre for Public Service Innovation in South Africa, recognized that the Centre celebrates a 20-year connection with UNPAN. He highlighted that aside of formally organized meetings, the impact of UNPAN is deeper. The Centre has continued its relationship with the Government of Namibia, which has established an Innovation Director in the Office of the Prime Minister, which is a direct impact of UNPAN. He highlighted that the act of sharing own's one practices is important. The Centre continues to support local innovation by encouraging use of their innovation awards program that is open until the end of November 2025 and the UN Public Service Awards to further replicate and scale innovation. The provincial government of South Africa won a Public Service Award on human-centered digital transformation. Thus, the Centre has created a network across provinces to replicate and scale using resources available. The Annual Conference will be held 20-21 August 2025 with a focus on exploring complex issues and rethinking the way innovation is approached, including with mission-oriented approaches and systems thinking. There are regular case studies and articles published by the Centre which Mr. Schoonraad will continue sharing with UNPAN.

**Ms. Ainna Shariz Comia**, Senior Researcher and Office Manager of EROPA, shared updates on behalf of **Dr. Alex Brillantes**, Secretary-General of EROPA. Since 2001, EROPA has been an UNPAN Member and actively participated in UN events. Heavily involved in the UN DESA/IASIA Global Task Force on the Standards of Excellence, EROPA has led the efforts in the Asia-Pacific Region. EROPA has strong linkages with the UN Project Office on Governance, Astana Civil Service Hub, IASIA, AAPA, SANPA, and CLAD. The formal signing of the MoU with CLAD occurred in 2024 and the two organizations have been working together on activities since then. Ms. Comia shared that EROPA bulletin is available to UNPAN Members, with past activities and upcoming events. The first joint conference of all public administration organizations in the Asia-Pacific region, including AAPA, AGPA and IAPA, was successfully conducted last year. This year, EROPA's Conference will take place in partnership with the Philippines Society for Public Administration, a local public administration organization, from 1-3 October 2025. The theme of the Conference is public administration in the age of populism, modern crises, and technological transformation. Ms. Comia invited UNPAN Members to attend the Conference and emphasized the call for papers for the Asian Review for Public Administration, EROPA's flagship journal which is co-published with AAPA. EROPA thanked UN DESA for the support over the past decades and stressed that the partnerships, networks, and social capital created by UNPAN has been extremely valuable in attaining the SDGs.

**Mr. Younes Abouyoub**, Chief of the Governance and State Building Section, Governance and State Building Division of ESCWA, highlighted that the fifth edition of Arab Governance Report

will be published in April 2025 in both English and Arabic. The theme of the Report is people-centric governance for post-conflict recovery, focusing on Syria and Lebanon. Additionally, a policy brief will be published addressing the situation of public administration in Syria. The MENAPAR Conference is upcoming in Jordan, co-organized with IIAS-IASIA. Several e-learning courses are being adapted to Arabic. Mr. Abouyoub noted ESCWA is in the final stages of creating the Public Administration Index, which includes publishing a report. The Public Administration Index, based on eight thematic pillars with focus on the SDGs, is part of a platform that is being launched for Arab region and the index will be used by policymakers to have evidence-based public policies and how to measure reform. A Second SDG 16 conference will be organized in partnership with MBRSG in September 2025. Mr. Abouyoub concluded by sharing that the Arab Forum on transparency and fighting corruption, organized with Transparency International and the League on Arab States, will be held in 2025 in Beirut if the security situation permits.

**Dr. Sofiane Sahraoui**, Director General of IIAS-IASIA, was recognized by Ms. Adriana Alberti as having heavily contributed to the UN DESA/IASIA Standards of Excellence. Dr. Sahraoui noted that IIAS organizes many Conferences, including the European Group for Public Administration (EGPA) Conference. In 2024, the Conference welcomed 600 participants in Athens, Greece, and in 2025 the Conference will be held in Glasgow, Scotland, with over 700 participants expected. IIAS has updated the structure of the EPA Conference by adding new streams and dialogues to bring contributions from other parts of the world and to internationalize the Conference. The IS Conference was successfully held with over 300 participants in New Delhi, India and in collaboration with the Government of India. Additionally, the IASIA Conference occurred in 2024 in South Africa but will occur in October 2025 in Mexico City, Mexico. Another key activity includes publishing a book on Indian Public Administration, which is part of a series of national systems of public administration that already includes many countries such as Germany, Switzerland, Norway, and Japan. IIAS continues to process standard accreditation to an average of five institutions per year. Mr. Sahraoui noted that although IIAS does not have the largest volume of accredited organizations, they have the largest geographical spread. IIAS has agreements and continues to participate in events by UNPAN peers, such as panels at different conferences, such as with CLAD, AAPAM, NISPACE, ASPA, and events in China every year with the National Academy on Governance. There is also an MoU that is being established with ESCWA for regional collaboration. Dr. Sahraoui indicated that ICAPA is developing indicators to mainstream and measure the Standards of Excellence. Finally, Dr. Sahraoui paid tribute to the IIAS Scientific Director Dr. Fabienne Maron, who passed away last year.

**Dr. Luis Miguel Martínez Anzures**, President of the Board of Directors of INAP-Mexico, expressed that it will be an honor to host the Annual IASIA Conference in Mexico in October 2025. INAP is engaging in similar activities as UNPAN peers and has established relations with the Academy of Governance of China.

**Mr. David Fulford**, Chief Executive Officer of IPAC, announced the newly established Artificial Intelligence Program developed for public servants, available on the IPAC website in English and French. The past year, IPAC has collaborated with governments across Canada to ensure that

risks of AI are being managed. Mr. Fulford shared that according to a survey conducted by IPAC, public servants are using AI at home with personal computers, which is putting the security of government documents at risk. IPAC created a four-part series, first with an introduction to AI literacy, tools to boost productivity, art of prompt engineering, and use cases for the public sector around the world. Mr. Fulford announced that in the fall IPAC will create a series that is sector-specific, focused on healthcare, education, and transportation. Additionally, IPAC has introduced a course on integrity first values and ethics to bring back trust in institutions and accountability. The course includes an interactive session run by an academic from York University, guest speakers with legal and government backgrounds, and is being attended by senior leaders from across the country. Further, IPAC is partnering with the Danish Design Center on Design skills for public innovation. Lastly, Mr. Fulford invited UNPAN Members to attend the IPAC Conference which will be held from 10-12 September 2025 in Halifax, Canada. The major theme will be on fraud prevention, with focus on integrity and values, employment services, healthcare, managing services for local servants.

**Dr. Fadi Salem**, Director of Policy Research Department of MBRSG, thanked UN DESA and UNPAN Members for the collaboration on activities and for creating opportunities for better public service. MBRSG has been working on several global and regional research projects which will be launched in the upcoming months. One of the research projects, focused on the inclusion of Global South in AI governance systems, is being completed for the AI week, which is hosted in Dubai in April 2025. The findings are intended to bridge the gap between the haves and have-nots of data. In June 2025, MBRSG will participate in the Internet Governance Forum, launching research findings on AI ecosystems, focusing Middle East and North African region and how to ensure start-ups and SMEs are enabled by government policy and regulation. In the last quarter of the year, MBRSG will hold a workshop with the results of the global mapping of AI safety gaps. The research is being supported by the Future of Life Institute, which has global researchers look into AI safety solutions and mapping. The AI mapping is also hosted in collaboration with the OECD global partnership on AI and there is momentum to share the result as a public good. Dr. Salem shared that there is additional research being conducted on generative AI in the public sector, as it is important to understand how behaviors of public servants utilizing generative AI changes the workforce. In regard to capacity building, Dr. Salem noted that work being done by MBRSG on creating certifications for AI ethics assessment in the public sector. Several cohorts have graduated with the certification, and it is being planned for another cohort to be taught 26-30 May 2025 in Dubai. The Global Conference of Economic Diversification will be hosted in 2025, with research shared based on the data sets that the school gathered and the Global Economic Diversification Index to be published, which generated interest from many UN organizations. Along with ESCWA, MBRSG is planning to host a SDG 16 Conference that will focus on strengthening institutions in the age of AI. At the Government Summit 2026, MBRSG will be launching the Arab SDG Index. Dr. Salem shared relevant partnerships, noting that MoUs have been signed with UNCTAD on economic diversification, UNDP on capacity building related to AI in the Arab region, and UN DESA on digital government and LOSI measurement with cities in the Arab region. Dr. Salem concluded

by announcing that MBRSG will be launching a Center for Future of Government Research that will be regional focused and serve as an umbrella for many activities and an area for collaboration with other institutions.

**Mr. Juraj Nemec**, the former President of NISPAcee, began by noting that NISPAcee is a regional organization for countries of central and eastern Europe. Mr. Nemec provided updates on the main activities undertaken by NISPAcee, including the 33rd Annual Conference from 22-24 May 2025 in Bratislava, Slovakia. UNPAN Members are welcomed to attend. The NISPAcee journal is highly ranked, with a large impact factor. Accreditation provided by NISPAcee is facilitated in collaboration with EAPAA and ICAPA. Mr. Nemec highlighted that institutions can get two accreditation in one visit, mentioning the example of American University in Cairo, Egypt receiving both the EAPAA and ICAPA accreditation at once.

**Dr. Akhlaque Haque**, President of SANPA and Professor of Public Administration at University of Alabama at Birmingham, noted that SANPA is a new a fairly organization, dedicated to public service delivery and advocacy in seven South Asian countries. SANPA has more than 300 members across the globe and has become a bridge of opening a North-South dialogue. Dr. Haque shared there is significant interest in a North-South dialogue, noting that approximately one-third of SANPA's members are from the Global North. SANPA's first International Conference was held in Dhaka, Bangladesh, with 230 papers and attended by dignitaries. SANPA opened new opportunities for academics and practitioners covering one-fifth of the world population and scholars who are expressing high interest in using the SANPA platform to publish materials. The Conference spearheaded collaboration to publish five books with Springer, including (1) The Interplay between Institutions, Inclusion, and Social Justice in South Asia; (2) Disasters, Climate Change, and Sustainability Challenges: The Way Forward; (3) Higher Educational Reform in South Asia; (4) The Changing Nature of Workspaces, Technology and Innovation, and Transformation in South Asia; and (5) Geopolitics and the Failure of Humanity and Morality. Three volumes have been published, including The Perspectives and Practices of Public Administration in South Asia, Post-pandemic Recovery, and the Sustainable Development Agenda; Governance and Sustainable Development in South Asia: Bridging the Gap; and finally, the volume to be published in May is Making Democratic Decentralization Work in South Asia: Looking Back and Ahead. Dr. Haque concluded by stating that there is much to learn from South Asia cases, noting that developments are emerging in public policy administration. Dr. Haque concluded by sharing that SANPA's next conference will take place in Lahore, Pakistan. The following year the conference will be held in Kathmandu, Nepal. SANPA would like to collaborate with other agencies starting with IIAS and AAPA.

#### **IV. UNPAN Website**

**Mr. Gregory McGann**, Programme Management Assistant at PMCDU/DPIDG/UN DESA shared statistics and updates of the [unpan.un.org](http://unpan.un.org) website. Mr. McGann highlighted that the top UNPAN webpages visited are news, events, resources, online courses, and home, and noted that UNPAN is a fast-developing network. The most visits on the site are from China and the US. He noted



that tutorials on how to upload resources and publications will be shared to UNPAN Members. Members are also invited to link in their home website the link to the UNPAN website. Mr. McGann concluded by welcoming UNPAN Members to share ideas on how to enhance collaboration and contributions to UNPAN as knowledge platform for people working in public administration.

## **Annexes**

### **Annex I: UNPAN Members' upcoming activities**

DPIDG:

[SDG 16 High-Level Conference](#) 12 May 2025, New York, USA  
[UN Public Service Forum 2025](#) 23-25 June, Samarkand, Uzbekistan  
[20<sup>th</sup> Internet Governance Forum](#) 23-27 June, Lillestrøm, Norway  
[World Public Sector Report 2025](#) (upcoming)

AAPA:

[AAPA Annual Conference 2025](#) 17-19 October 2025, Beijing, China

ALGA UCLG Africa:

[FAMI](#) (date, location TBC)

CLAD:

[CLAD Annual Conference](#) 12-14 November 2025, Paraguay

CPSI:

[CPSI Annual Conference](#) 20-21 August 2025

EROPA:

[EROPA Conference 2025](#) 1-3 October, Philippines

ESCWA:

[Arab Governance Report 2025](#) (upcoming)  
[MENAPAR Conference](#) 28-30 April 2025, Amman, Jordan  
[Public Administration Index](#) (upcoming)  
[Arab Forum on Transparency](#), date tbc, Beirut, Lebanon

IIAS-IASIA:

[EGPA 2025 Conference](#) 26-29 August 2025, Glasgow, UK  
[IASIA Conference on the Future of Governance](#) 13-17 October 2025, Mexico City, Mexico  
[Publication on Indian Public Administration](#) (upcoming)

INAP-Mexico:

[IASIA Conference on the Future of Governance](#) 13-17 October 2025, Mexico City, Mexico

IPAC:

[Navigating AI: A Practical Guide for Public Servants](#)

[Integrity First: Values and Ethics for a Modern Public Service](#)

[Design Skills for Public Innovation](#)

[IPAC Annual Conference 2025](#), 9-12 October, Halifax, Canada

[MBRSG](#):

Global Conference of Economic Diversification 2025

ESCWA-MBRSG SDG 16 Conference

Arab SDG Index

NISP Acee:

[33<sup>rd</sup> NISP Acee Annual Conference](#), 22-24 May 2025, Bratislava, Slovakia

[SANPA](#):

SANPA Annual Conference, Lahore, Pakistan

## **Annex II: Results of the meeting participant survey**

Five participants responded to the participant survey. 80% of the responded rated the meeting as “excellent” and 20% as “very good”.

### *1. What concrete activities can UNPAN Members undertake jointly to further the implementation of the SDGs in public administration?*

- Documenting best practices to removing obstacles to the achievement of the SDGs.
- Conferences and workshops, supporting each other in working with governments, data collection.
- UNPAN members can provide assistance to facilitate attending UNPAN member international annual meetings.
- Sharing widely the information and opportunities on the implementation of SDGs in public administration.
- Joint publication or joint-webinar may be considered.

### *2. How could UN DESA and UNPAN network support your institution in accelerating the SDGs including through education, trainings and online training courses?*

- Participate in IIAS events with training/awareness raising sessions related to SDG implementation.
- Promotion.

- Regular online training courses should be organized on a regular basis and share the information with the members.
- Supporting Peer-to-Peer Learning, Training of Trainers, Online courses, Field visits and study tours.
- Joint publication on best practices on SDGs among UNPAN members may be considered.

*3. Do you have any feedback on the [unpan.un.org](http://unpan.un.org) website?*

- Very good improvement.
  - Excellent global platform.
  - For some reason, I cannot access the website now. (I am not sure why. I will retry to access it.)
- My general feedback is the website is very informative and helpful for its members to exchange information. I recall that the new website will allow the respective members to add their inputs directly. If that happens, it will be very helpful and more useful for members.

*4. Do you have any feedback on the UNPAN Newsletter?*

- Please send the newsletter to individual leaders in the organization. They go to junk email.
- UNPAN Newsletter is a good medium for UNPAN members to catch up with the other partner organizations' activities.

*5. How could the 25th anniversary of UNPAN be marked in 2026?*

- Larger scope event going beyond the usual lunchtime meeting where members are invited to think a collaborative approach to key endeavors.
- We may have joint event at one of major conferences.
- Some travel and/or logistical support to members.
- Maybe in June when we are celebrating the UN Public Service Day by organizing a hybrid event with all UNPAN Community and Partners to stock-taking on the progress made since the creation of UNPAN, and shape the future for a brighter existence of UNPAN.
- 1) Special symposium or similar celebratory event hosting 2) Video testimonial from UNPAN members would be very effective.

*6. What other suggestions would you have to strengthen the UNPAN network?*

- Sponsorship of member events and projects not necessarily through money but make UNPAN visible during these events.
- International NGOs and Financial Institutions.
- We need to look for volunteers and sponsors to mainstream cultural diversity for UNPAN content.
- No other suggestions at this point. Keep up the great work and thank you!

*7. Any other comments?*

- Thank you for the great work you have been doing. We have benefited a lot.
- We appreciate the UNPAN for their dedication to the mission of UNPAN.
- Bravo to the DPIDG and UNPAN inspiring teams.

-Thank you for all the great work, the UN DESA and DPIDG team and staff members.

## Annex III: Meeting Agenda

- |                  |   |
|------------------|---|
| 1:30 – 1:35 p.m. | <b>Opening Remarks</b><br><i>Juwang Zhu, Director, Division for Public Institutions and Digital Government (DPIDG), UN DESA</i><br><br>Group photo (2 mins)                           |
| 1:35 – 2:30 p.m. | <b>Session I - UNPAN Members Key Upcoming Activities</b>  |
| 1:35 – 1:40 p.m. | Objective of the meeting<br><i>Adriana Alberti, Chief, PMCDU, UNDESA/DPIDG</i>  |
| 1:40 – 1:45 p.m. | Overview of DPIDG's activities in 2025<br><i>Anni Haataja-Beer, Programme Management Officer (3 min)</i><br><i>Cristina Alicia Rodriguez-Acosta, Inter-Regional Adviser (2 min)</i>   |
| 1:45 – 2:30 p.m. | <i>UNPAN Members key upcoming activities and proposed collaboration</i><br><i>Tour de table by UNPAN Members</i>  |
| 2:30 – 2:40 p.m. | <b>Session II - UNPAN Website Updates and Q&amp;A</b><br>How to contribute to UNPAN website and an overview of 2024 performance report<br><i>Gregory McGann, PMCDU, DPIDG, UNDESA</i> |
| 2:40 – 2:45 p.m. | <b>Closing</b><br>Follow-Up Actions and the Way Forward<br><i>Juwang Zhu, Director, Division for Public Institutions and Digital Government (DPIDG), UN DESA</i>                      |

**Chair:** Adriana Alberti, Chief, Programme Management & Capacity Development Unit (PMCDU), Division for Public Institutions and Digital Government (DPIDG), United Nations Department of Economic and Social Affairs (UN DESA)

**Secretariat Resource Persons:** Anni Haataja-Beer, Programme Management Officer and Gregory McGann, PMCDU, DPIDG, UN DESA

**Notetaker:** Francesca Tomasino, PMCDU, DPIDG, UN DESA

## Annex IV: List of Participants

### 2025 UNPAN Members Annual Meeting

#### Participants

Member	Title	Prefix	First name	Surname	Country
Asian Association for Public Administration (AAPA)	U.S. Chapter Chair of AAPA	Mr.	Bok Gyo	Jeong	Korea
African Association for Public Administration and Management (AAPAM)	Secretary General	Dr.	George	Scott	Kenya
	Senior Programs Officer	Ms.	Julie	Muia	Kenya
African Local Government Academy (ALGA) of UCLG-Africa	Director	Dr.	Najat	Zarrouk	Morocco
American Society for Public Administration (ASPA)	Executive Director and Chief Executive	Mr.	William P.	Shields Jr.	USA
African Training and Research Centre in Administration for Development (CAFRAD)	Director General	Dr.	Coffi Dieudonné	Assouvi	Morocco
	Communication & International Cooperation	Ms.	Basma	Bouziani	Morocco
	Responsible for Administration and Finance	Ms	Eddaalit	Hasnaa	Morocco
Latin American Center for Development Administration (CLAD)	Secretary-General	Mr.	Conrado	Ramos Larraburu	Venezuela
	Director of International Affairs	Dr.	Alexander	López Ramirez	Venezuela
Eastern Regional Organization for Public Administration (EROPA)	Secretary-General	Dr.	Alex B.	Brillantes Jr	Philippines

Member	Title	Prefix	First name	Surname	Country
United Nations Economic and Social Commission for Western Asia (ESCWA)	Communications Specialist	Ms.	Celine Grace M.	Abella	Philippines
	Senior Researcher and Office Manager	Ms.	Ainna Shariz E.	Comia	Philippines
	Senior Administrative Specialist	Ms.	Katherine B.	Edem	Philippines
	Chief, Governance and State Building Section Governance and State-Building Division	Mr.	Younes	Abouyoub	Lebanon
	Cluster Leader, 2030 Agenda and SDG Coordination	Ms.	Maisaa	Youssef	Lebanon
International Institute of Administrative Sciences (IIAS-IIASIA)	Director General	Dr.	Sofiane	Sahraoui	Belgium
National School of Government Professionalization of the National Institute of Public Administration (INAP-Mexico)	Secretary General	Ms.	Selene Lucía	Vázquez Alatorre	Mexico
	Associate Professor, Researcher	Mr.	José Manuel	Arciniega Rendón	Mexico
	Director, Administration and Finance	Mr.	Luis Armando	Carranza Camarena	Mexico
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