

Governance Eco-system for the integration of Agenda 2030 and Agenda 2063

Workshop : Localizing the Sustainable
Development Goals (SDGs) and Agenda 2063
in Sierra Leone: Advancing the Principle of
Subsidiarity in Practice

•Freetown 9-11 September 2025



Content

- APRM in a nutshell and its mandate to support Agenda 2030 and Agenda 2063
- What does Governance Eco-system and mean, and why it matters for Agenda 2030 and Agenda 2063?
- Key pillars of Governance eco-system for sustainable development
- Examples from the continent on the institutional arrangements, coordination mechanisms to enhance Agenda 2030 planning
- Integration of Agenda 2030/2063 into NDPs and role of Multi-level governance: city of Cape Town



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I. About APRM

- The APRM is a mutually agreed instrument voluntarily acceded to by AU member States as an African self-monitoring mechanism.
- The APRM is often described as “**Africa’s unique and innovative approach to governance**” with the objective of improving governance dynamics at the local, national and continental levels.



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1. Mandate of the APRM

- **The APRM has been conferred an expanded mandate by the AU Assembly to:**
- Track implementation and oversee monitoring and evaluation in key governance areas on the continent (Assembly Decision, Assembly/AU/Dec.631(XXVIII)).
- *Play a **monitoring and evaluation** role for the African Union Agenda 2063 and the United Nations Sustainable Development Goals Agenda 2030 (Assembly Decision, Assembly/AU/Dec.631(XXVIII)).*
- Provide support to Member States in the field of Rating Agencies(Assembly Decision, Assembly/AU/Dec.631(XXVIII)).
- To position the APRM as an early warning tool for conflict prevention on the continent, in the context of harmony and synergy between the APRM, the African Peace and Security Architecture, and the African Governance Architecture (Assembly Decision, Assembly/AU/Dec.686(XXX))



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What are Africa's Second Decade Moonshots (Ambitions)?

By 2033

Every AU MS attains at least middle-income status



Prosperous

Africa is more Integrated and Connected



Integrated

Public Institutions are more Responsive



Democratic

Africa Resolves Conflicts Amicably



Peaceful

Africa Values are Explicit and Promoted



Cultured

Africa Citizens are more Empowered and more Productive



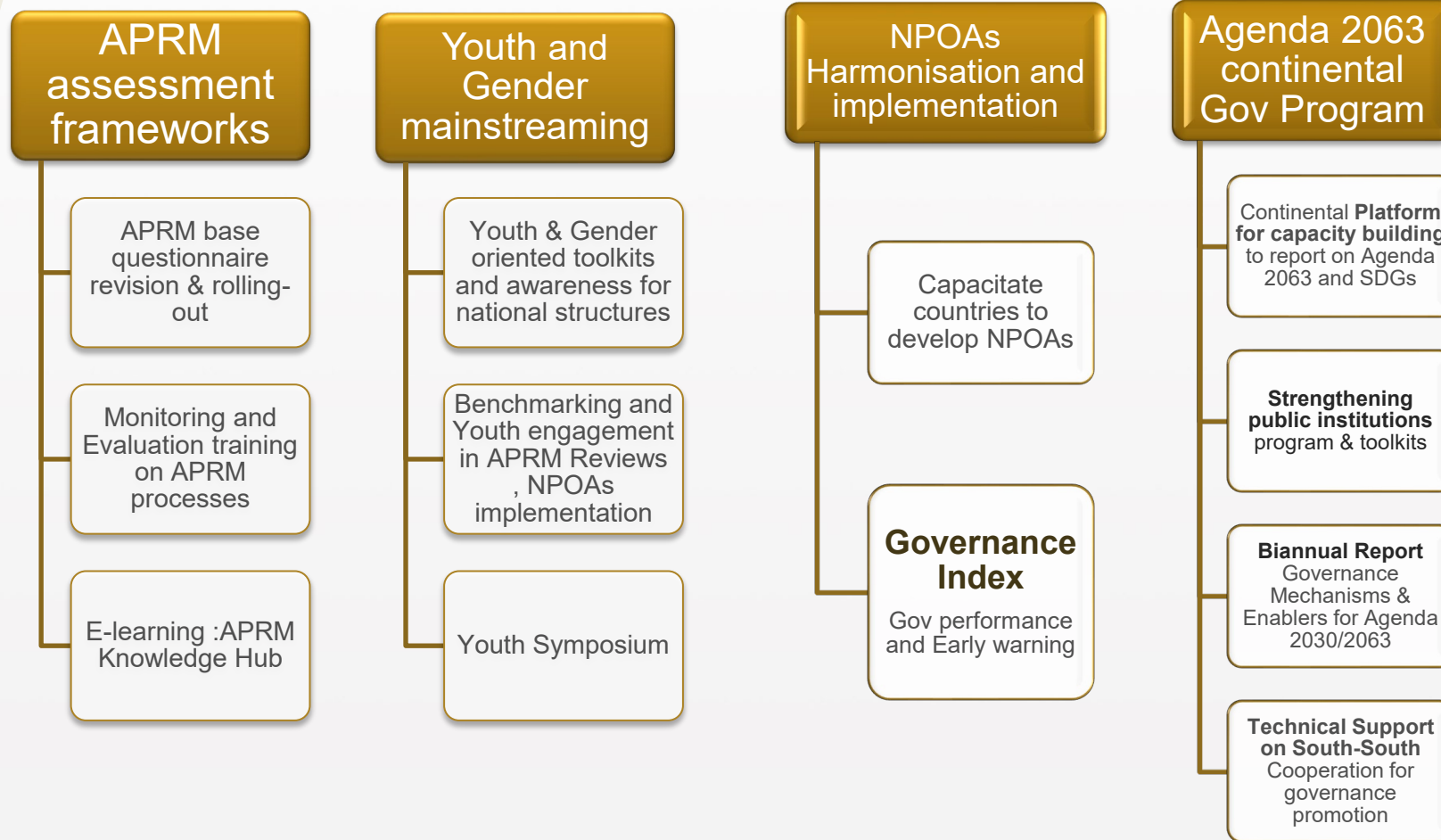
People-driven

Africa is a strong and an influential global player



Partnerships

Key flagship programs



ASPIRATION 3: An Africa of good governance, democracy, respect for human rights, justice and the rule of law



ASPIRATION 4
A peaceful and secure Africa.



ASPIRATION 6
An Africa whose development is people-driven, relying on the potential of African people, especially its women and youth, and caring for children.

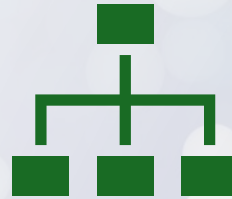


ASPIRATION 7
Africa as a strong, united, resilient and influential global player and partner.

Governance Eco-system for sustainable development Sierra Leone



Governance is key for sustaining trust among Citizens and growing ecosystem value.



A system of interrelated actors, processes, and rules that collectively manage and direct an ecosystem to achieve common goals, such as creating value, ensuring fairness, and maintaining long-term sustainability



It refers to institutions, It sets priorities, ensures that all ecosystem participants align their behavior to the interests of all other participants, clarifies key decision rights and oversees their implementation, and guides acceptable behavior.

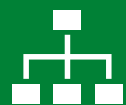
Key principles s of Gov eco- system



Multiple Stakeholders



Coordination and Alignment.



Decision-Making Processes: Establishes clear decision-making rights and processes for managing conflicts and allocating resources.



Rule-Setting and Oversight: Defines rules, norms, and standards to guide acceptable behavior and ensure compliance.

Governance Eco-system for Agenda 2063 : how's your country's experience?

The availability of institutional and coordination mechanisms

INTEGRATION OF SDG into NDP

Awareness system on the agenda 2030 and other continental agendas – media, private sector, academia

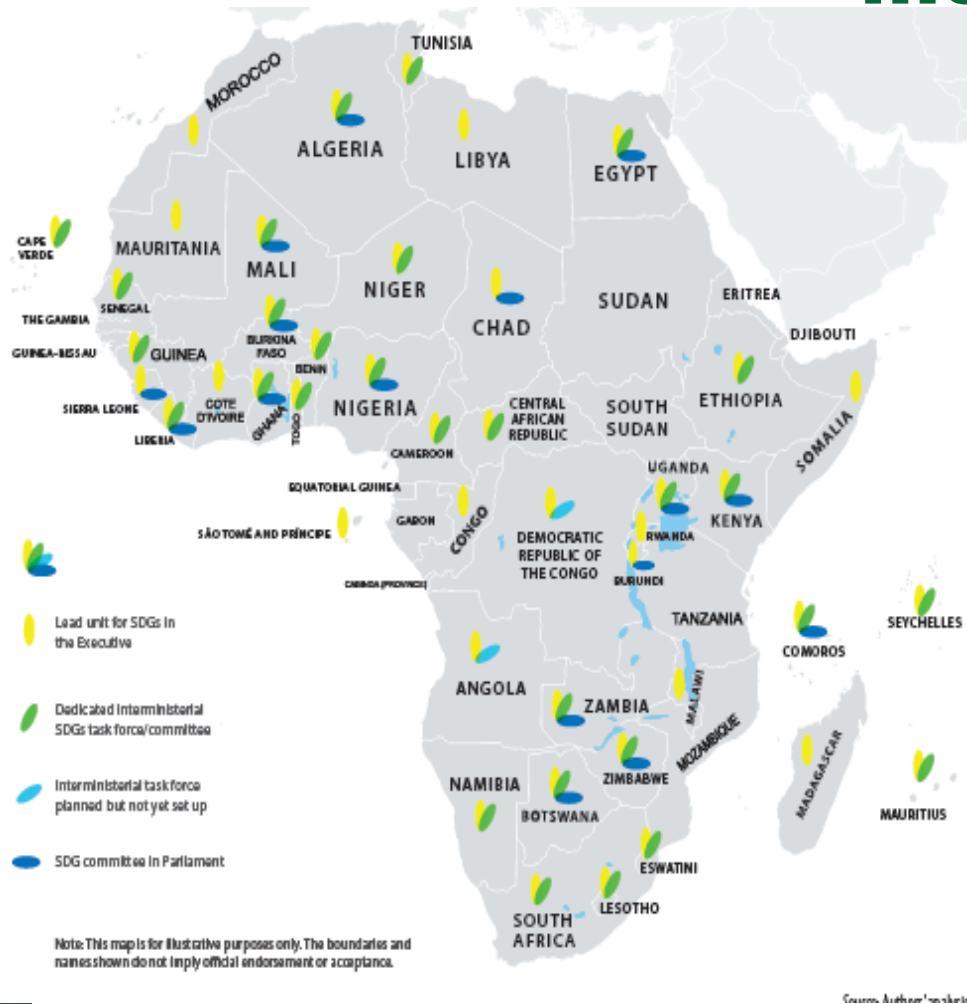
Role of non-state actors in promoting and contributing to the agenda

Statistical capacities and digitalization

The follow-up & M&E mechanisms put in place (VNR, VLR, Agenda 2063) – oversight mechanisms

Systematic reporting (VNR&VLR) and Agenda 2063 progress report

I. Institutional arrangements and coordination mechanisms



9 in 10 of African countries had a coordinating unit at central government level

Oversight mechanisms (OAG, Human rights commissions, PAC, ombudsman, etc)

APRM 2022 survey → majorly coordinating Units managed by the Ministry of Planning or finance in most African countries.

there is a lack of data to examine the extent of operational efficacy of this coordination mechanism and other oversight mechanisms



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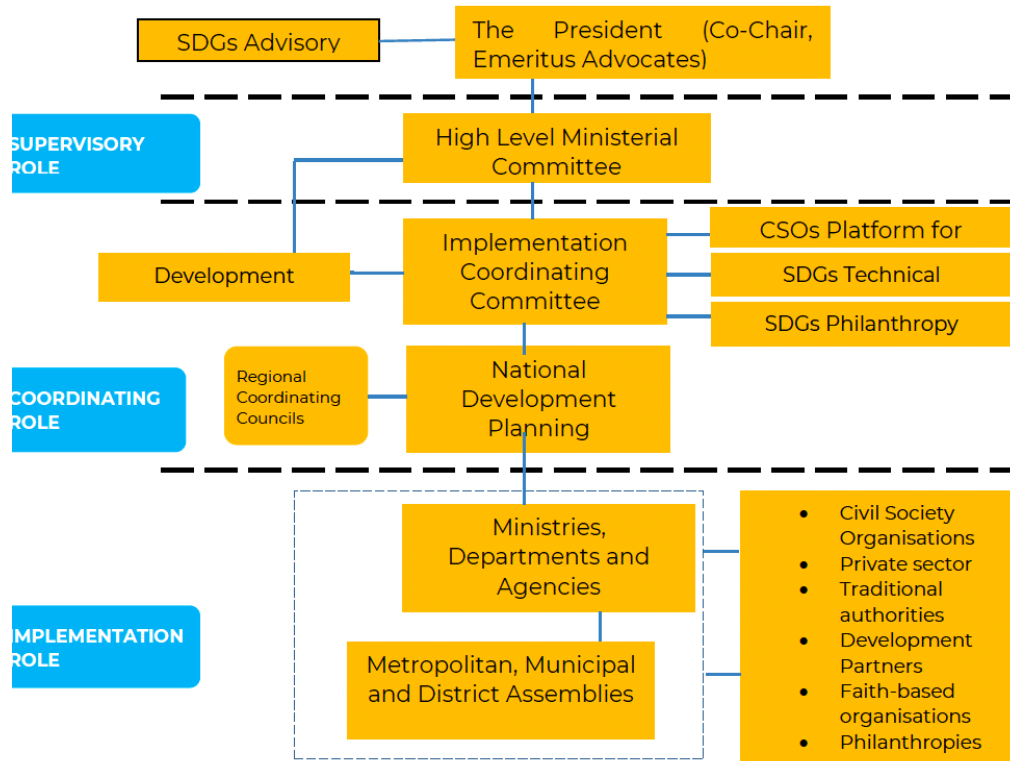
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Ghana



Figure 1.1. Ghana's institutional architecture for SDGs and Agenda 2063 implementation



Source: NDPC, 2019.

- Submitted VNR three times
- A very engaged country in capacity building on SDGs, Agenda 2063 and APRM processes
- Civil Society is extremely vibrant
- The National Planning Commission takes the lead in supporting the districts and other cities to localize the SDGs
- DESA-APRM VLR Workshop in Kumasi city
- Policy Coherence assessment



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SOUTH AFRICA COORDINATION MECHANISM



KENYA

Institutional and coordination mechanisms

SDGs Technical Working Group/ Inter-Agency technical committee

SDGs Liaison Office (SLO)

KEPSA: mechanism with private sector

Parliamentary SDG caucus

Constitutionalism and rule of law elements

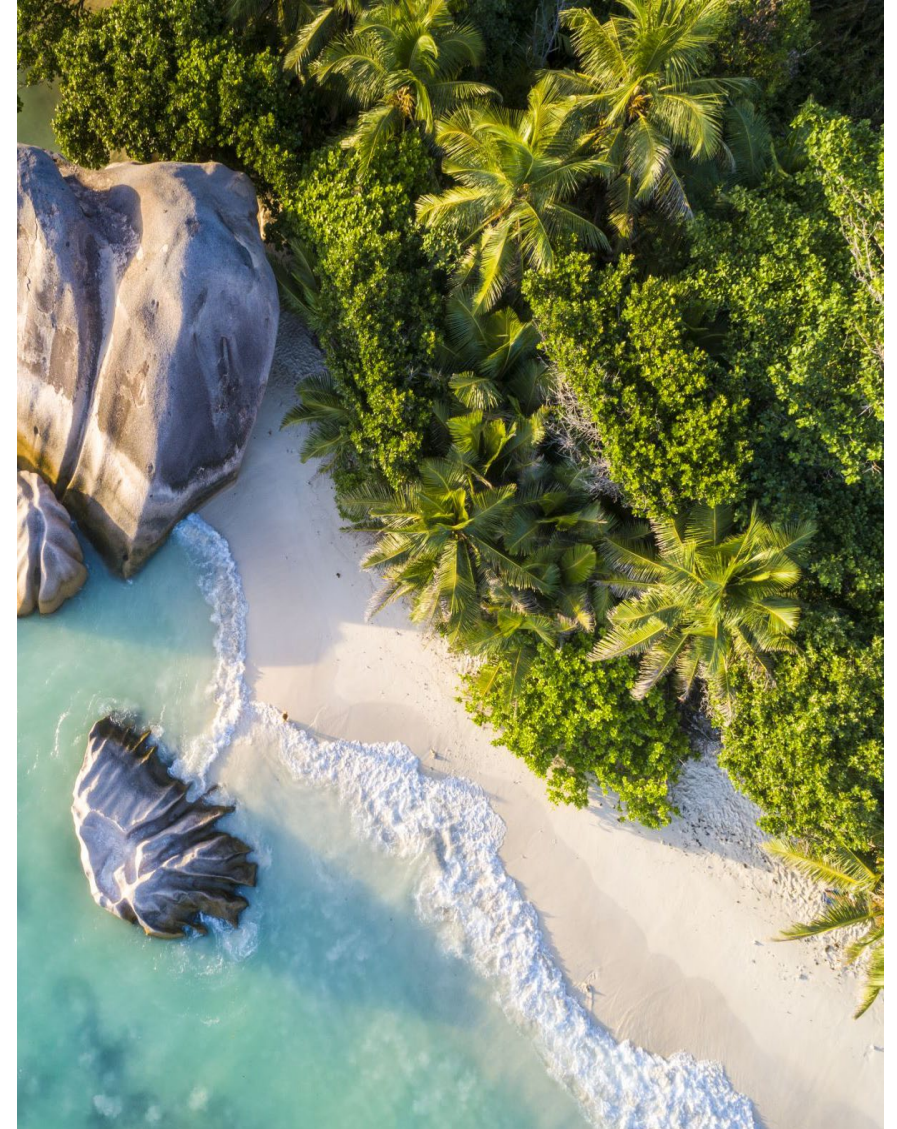
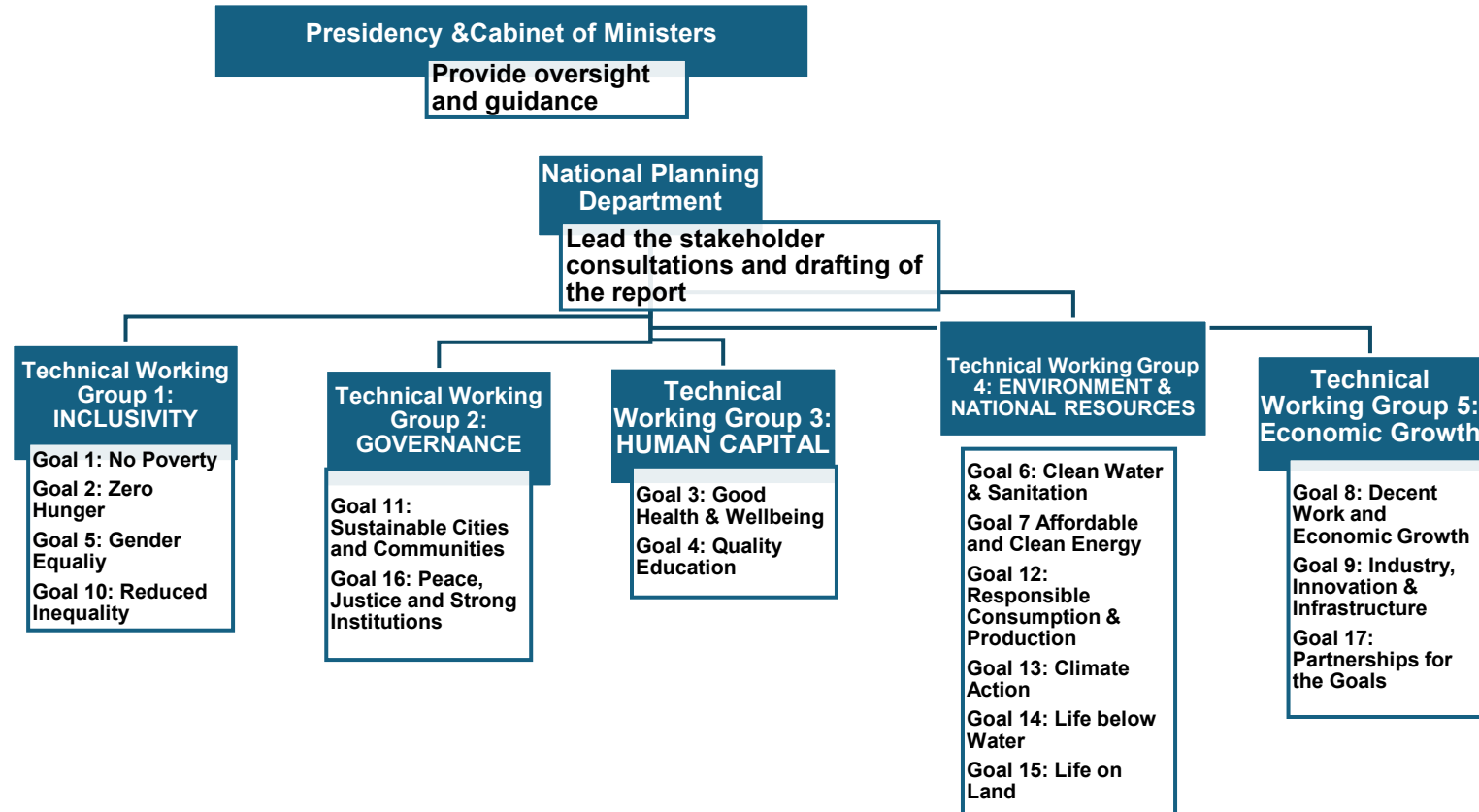
District- planning module and multi-level governance

Vibrant CSOs and youth engagement

Institutional mechanisms and role of APRM national structures

Article 6(2) states that the "two levels of government are distinct and interdependent and are expected to conduct their mutual relations based on consultation and cooperation".

Seychelles



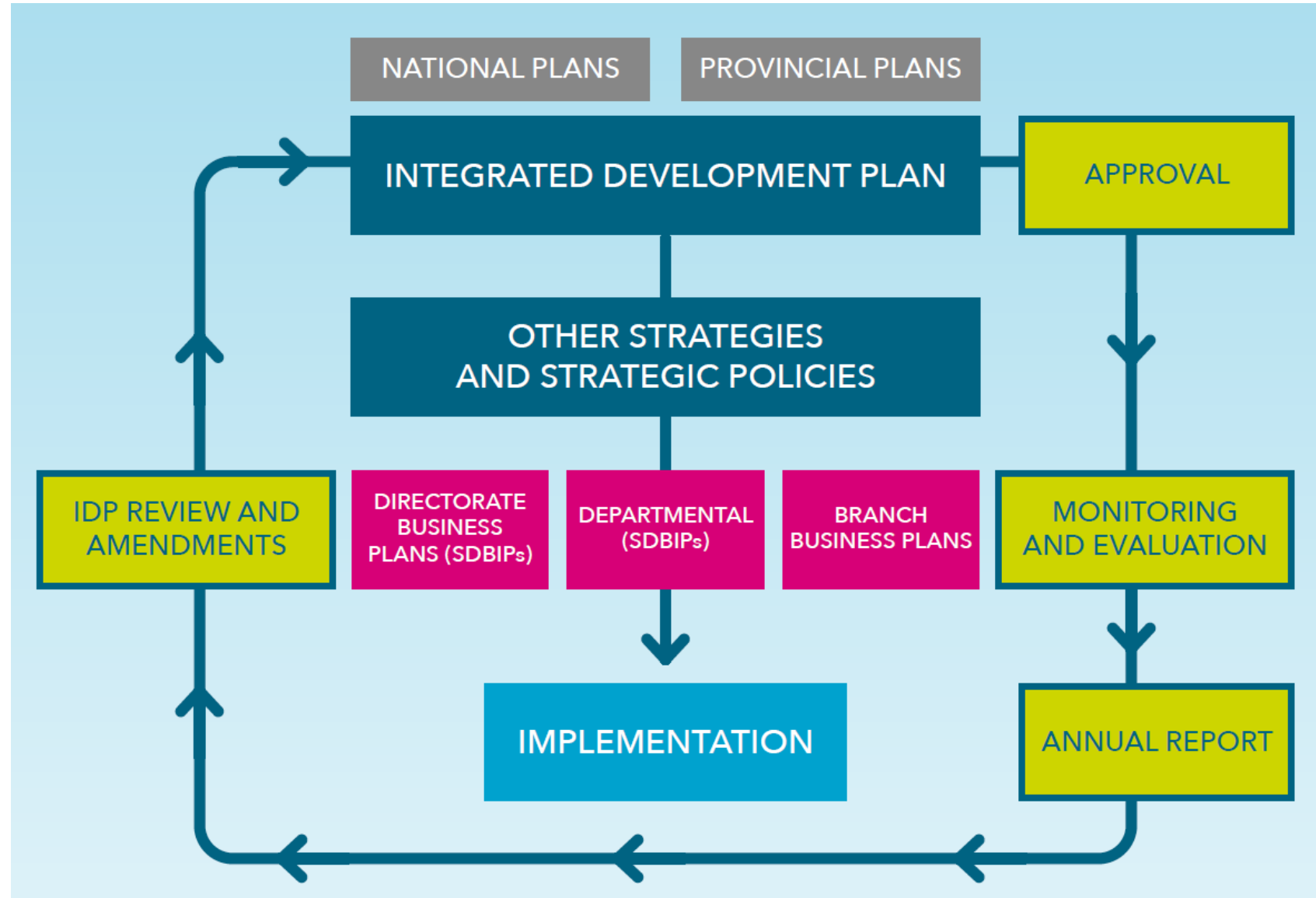
2. Integration of SDGs into NDP



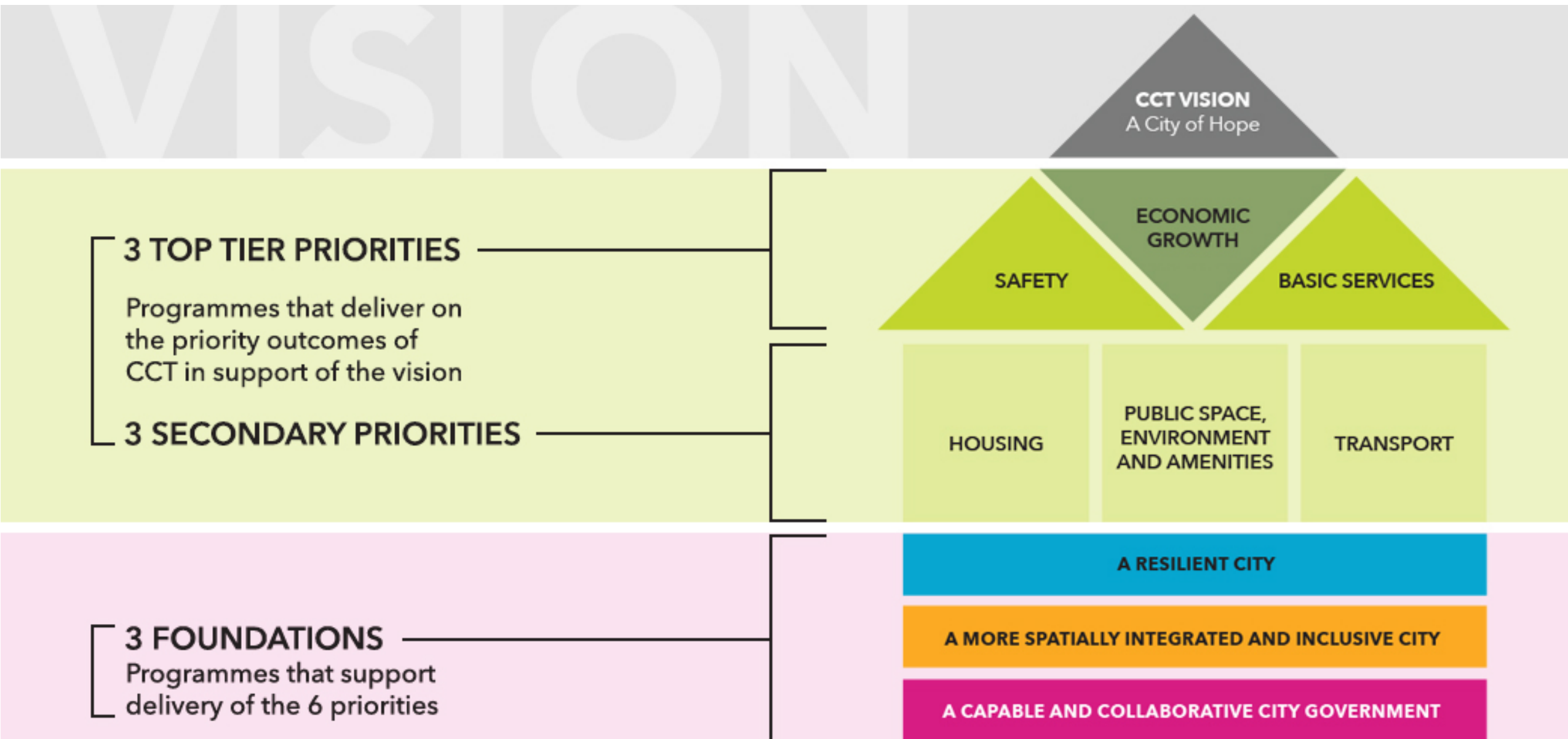
Government Development Pillar linkage with SDGs

The Ten-year development plan strategic pillars	Sustainable Development goals												
Ensuring quality of economic growth and prosperity	1 NO POVERTY	2 ZERO HUNGER	3 GOOD HEALTH AND WELL-BEING	4 QUALITY EDUCATION	5 GENDER EQUALITY	6 CLEAN WATER AND SANITATION	7 AFFORDABLE AND CLEAN ENERGY	8 DECENT WORK AND ECONOMIC GROWTH	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	10 REDUCED INEQUALITIES	11 SUSTAINABLE CITIES AND COMMUNITIES	12 RESPONSIBLE CONSUMPTION AND PRODUCTION	13 CLIMATE ACTION
Improve productivity and competitiveness	1 NO POVERTY	2 ZERO HUNGER	4 QUALITY EDUCATION	7 AFFORDABLE AND CLEAN ENERGY	8 DECENT WORK AND ECONOMIC GROWTH	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	12 RESPONSIBLE CONSUMPTION AND PRODUCTION	11 SUSTAINABLE CITIES AND COMMUNITIES					
Building technological capacity and digital economy	2 ZERO HUNGER	3 GOOD HEALTH AND WELL-BEING	4 QUALITY EDUCATION	5 GENDER EQUALITY	8 DECENT WORK AND ECONOMIC GROWTH	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	10 REDUCED INEQUALITIES	17 PARTNERSHIPS FOR THE GOALS					
Undertake institutional transformation	3 GOOD HEALTH AND WELL-BEING	4 QUALITY EDUCATION	5 GENDER EQUALITY	16 PEACE, JUSTICE AND STRONG INSTITUTIONS									
Ensuring sustainable development finance	8 DECENT WORK AND ECONOMIC GROWTH	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	10 REDUCED INEQUALITIES	17 PARTNERSHIPS FOR THE GOALS									
Ensuring private sector's leadership in the economy	8 DECENT WORK AND ECONOMIC GROWTH	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	10 REDUCED INEQUALITIES	11 SUSTAINABLE CITIES AND COMMUNITIES	12 RESPONSIBLE CONSUMPTION AND PRODUCTION	16 PEACE, JUSTICE AND STRONG INSTITUTIONS	17 PARTNERSHIPS FOR THE GOALS						
Building resilient green economy	2 ZERO HUNGER	3 GOOD HEALTH AND WELL-BEING	6 CLEAN WATER AND SANITATION	7 AFFORDABLE AND CLEAN ENERGY	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	12 RESPONSIBLE CONSUMPTION AND PRODUCTION	13 CLIMATE ACTION	11 SUSTAINABLE CITIES AND COMMUNITIES	14 LIFE BELOW WATER	15 LIFE ON LAND			
Ensuring inclusive development	1 NO POVERTY	2 ZERO HUNGER	3 GOOD HEALTH AND WELL-BEING	4 QUALITY EDUCATION	5 GENDER EQUALITY	6 CLEAN WATER AND SANITATION	7 AFFORDABLE AND CLEAN ENERGY	8 DECENT WORK AND ECONOMIC GROWTH	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	10 REDUCED INEQUALITIES			
Building access to justice and effective good governance	1 NO POVERTY	4 QUALITY EDUCATION	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	10 REDUCED INEQUALITIES									
Ensuring sustainable peace and regional economic integration	7 AFFORDABLE AND CLEAN ENERGY	16 PEACE, JUSTICE AND STRONG INSTITUTIONS	17 PARTNERSHIPS FOR THE GOALS	6 CLEAN WATER AND SANITATION	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	10 REDUCED INEQUALITIES							

Cape Town City: Cycle – Planning, Implementation and Reporting



IDP Structure



Objectives and programmes: 16 Objectives, 49 Programmes, 142 Projects/Initiatives

ECONOMIC GROWTH	4. Well-managed and modernised infrastructure to support economic growth	6. Strengthen partnerships for safer communities	10. Clean and healthy waterways and beaches	14. A resilient city
1. Increased jobs and investment in the Cape Town economy				
1.1 Ease-of-doing-business programme 1.2 Investment and partnership development programme 1.3 Inclusive Economic development and growth programme 1.4 Targeted urban development programme 1.5 Consolidated land pipeline and release programme	4.1 Utility Business Model Reform Programme 4.2 Infrastructure planning and delivery support programme	6.1 Partnerships for community safety programme 6.2 Holistic crime prevention programme	10.1 Healthy urban waterways programme 10.2 Coastal programme	14.1 Climate change programme 14.2 Disaster risk reduction and response programme 14.3 Integrated urban health programme
BASIC SERVICES		HOUSING		15. A more spatially integrated and inclusive city
2. Improved access to quality and reliable basic services	Water and Sanitation 4.3 Excellence in water and sanitation service delivery programme 4.4 Water resilience programme	7. Increased supply of affordable, well-located homes	11. Quality and safe parks and recreation facilities	
2.1 Mainstreaming basic service delivery to informal settlements and backyard dwellings programme	Solid Waste 4.5 Excellence in waste service delivery programme 4.6 Waste minimisation and recycling programme 4.7 Promoting cleanliness and addressing Illegal dumping programme	7.1 Partnership for affordable housing programme 7.2 Tenure security programme 7.3 Integrated residential development programme 7.4 Public rental housing programme	11.1 Quality community facilities programme 11.2 Partnerships for quality public spaces programme	15.1 Spatial integration and transformation programme 15.2 Social inclusion and well-being programme
3. End load-shedding in Cape Town over time	Energy 4.8 Excellence in energy service delivery programme	8. Safer, better-quality homes in informal settlements and backyards over time	TRANSPORT	16. A capable and collaborative City government
3.1 Diversified energy supply programme 3.2 Energy demand response programme		8.1 Micro-developer and additional dwelling improvement programme 8.2 Informal settlement upgrading programme	12. Sustainable, efficient transport, safe and affordable travel options for all	
	SAFETY	PUBLIC SPACE, ENVIRONMENT AND AMENITIES	12.1 Public transport reform programme 12.2 Rail improvement programme 12.3 Bus Rapid Transit programme 12.4 Travel demand and congestion relief programme	16.1 Operational sustainability programme 16.2 Modernised and adaptive city government programme 16.3 Evidence-based-decision-making programme 16.4 Project preparation and delivery programme 16.5 City facilities and property optimisation programme 16.6 Advocacy and Inter-governmental relations programme 16.7 Community engagement and partnership programme
	5. Effective law enforcement to make communities safer	9. Healthy and sustainable environment	13. Safe and quality roads for vehicles, cyclists and pedestrians	
	5.1 Enhanced policing programme 5.2 Safety technology programme	9.1 Environmental and biodiversity management programme 9.2 City health programme	13.1 Road safety and maintenance programme	

Cascading strategies



4. Awareness and domestication of SDGs and Agenda 2063

- African countries, in collaboration with various partners and UN agencies have heavily invested in creating awareness of SDGs and Agenda 2063.
 - Yet, level of engagement remains low with discrepancies amongst countries
- Parliamentarians are less engaged than anticipated.



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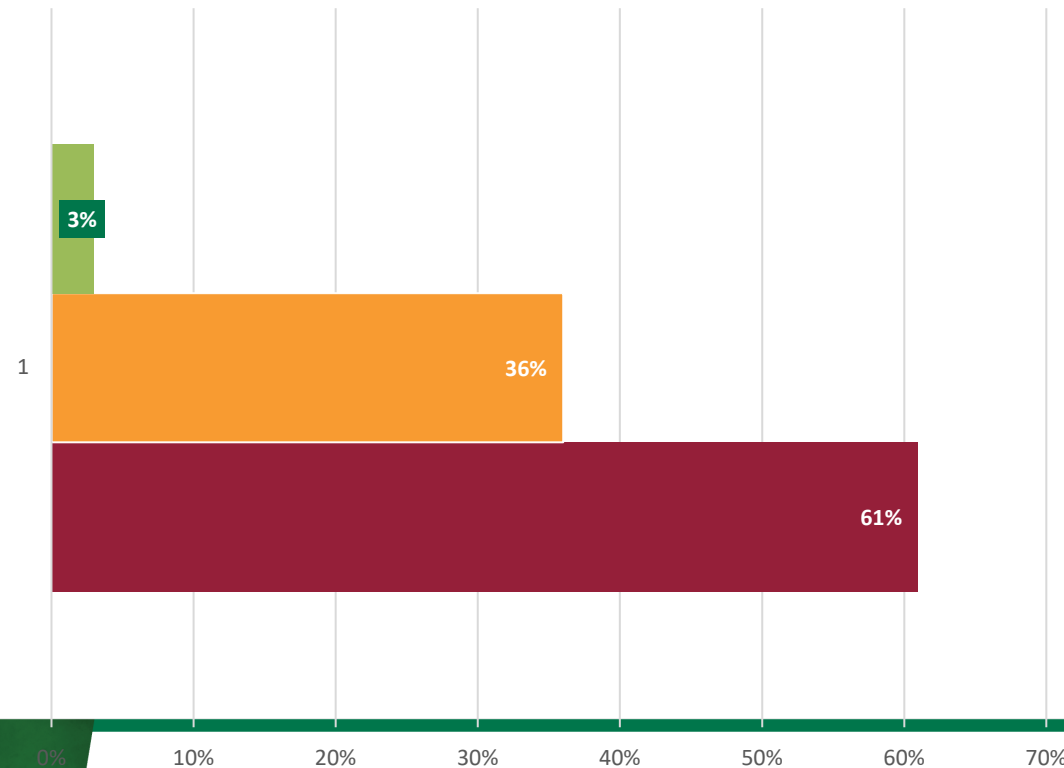


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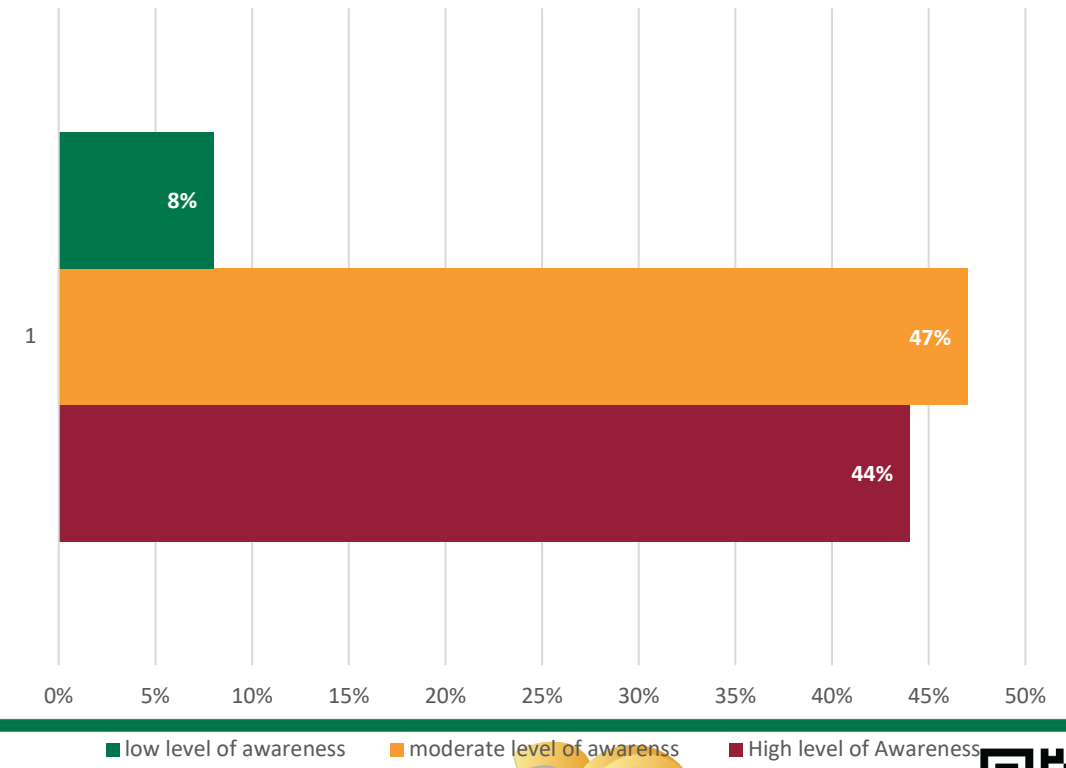


Level of awareness of the Executive on the 2030 Agenda (SDGs) and Agenda 2063

Level of Awareness amongst Executives of SDGs/Agenda 2030



Level of Awareness amongst Executives of Agenda 2063



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low moderate high

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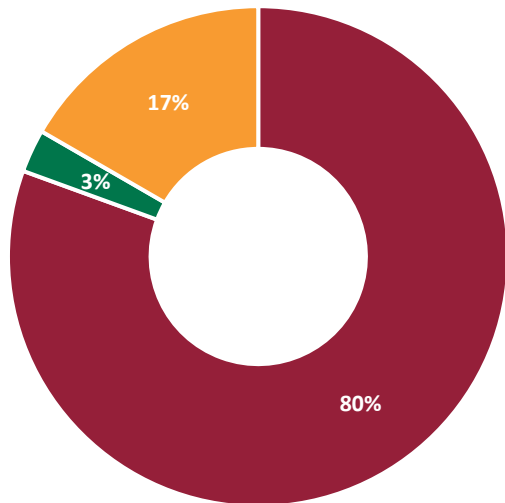


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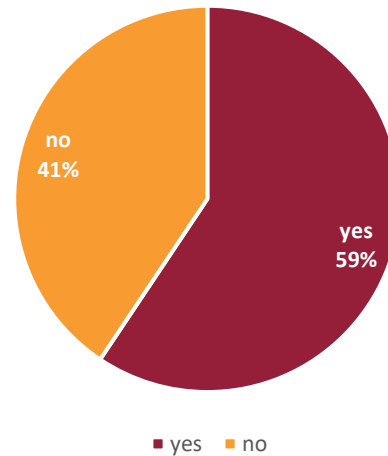


Sub-national level coordination mechanisms for the SDGs/Agenda 2063 planning

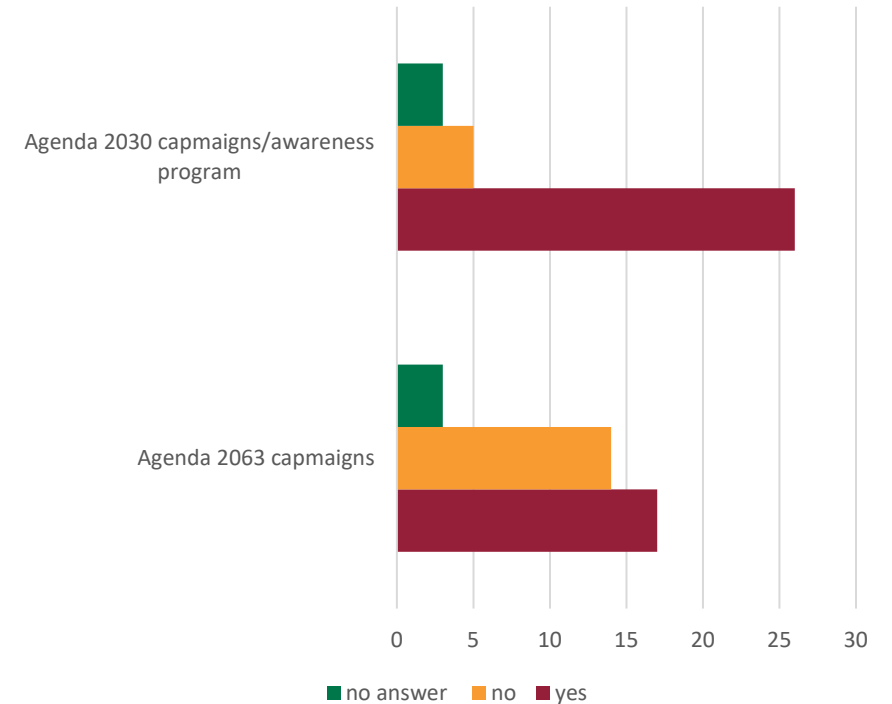
Existence of sub-national mechanism for the implementation of both agendas



Existence of individual /Ministerial champions for SDGs or Agenda 2063



Campaigns or programmes promoting awareness of the SDGs



■ yes ■ no ■ don't know



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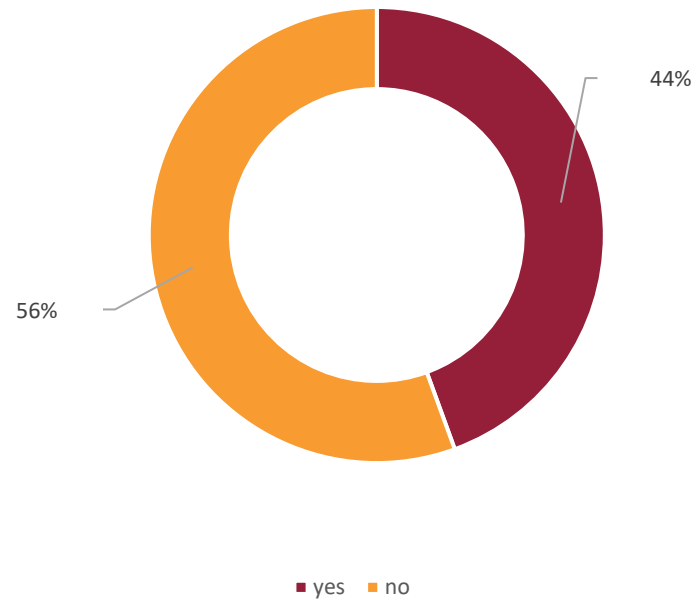


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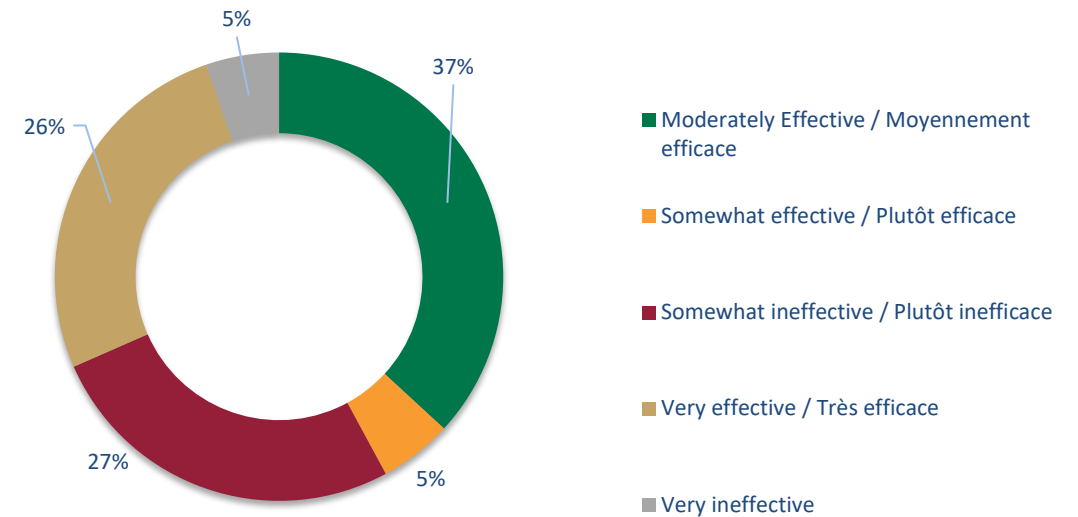


Role of parliament in overseeing the Govs in pursuant to sustainable development

Regularity of Meetings for Parliamentary caucus /Committees



Effectiveness of Parliamentary Committees on SDGs to hold executive accountable



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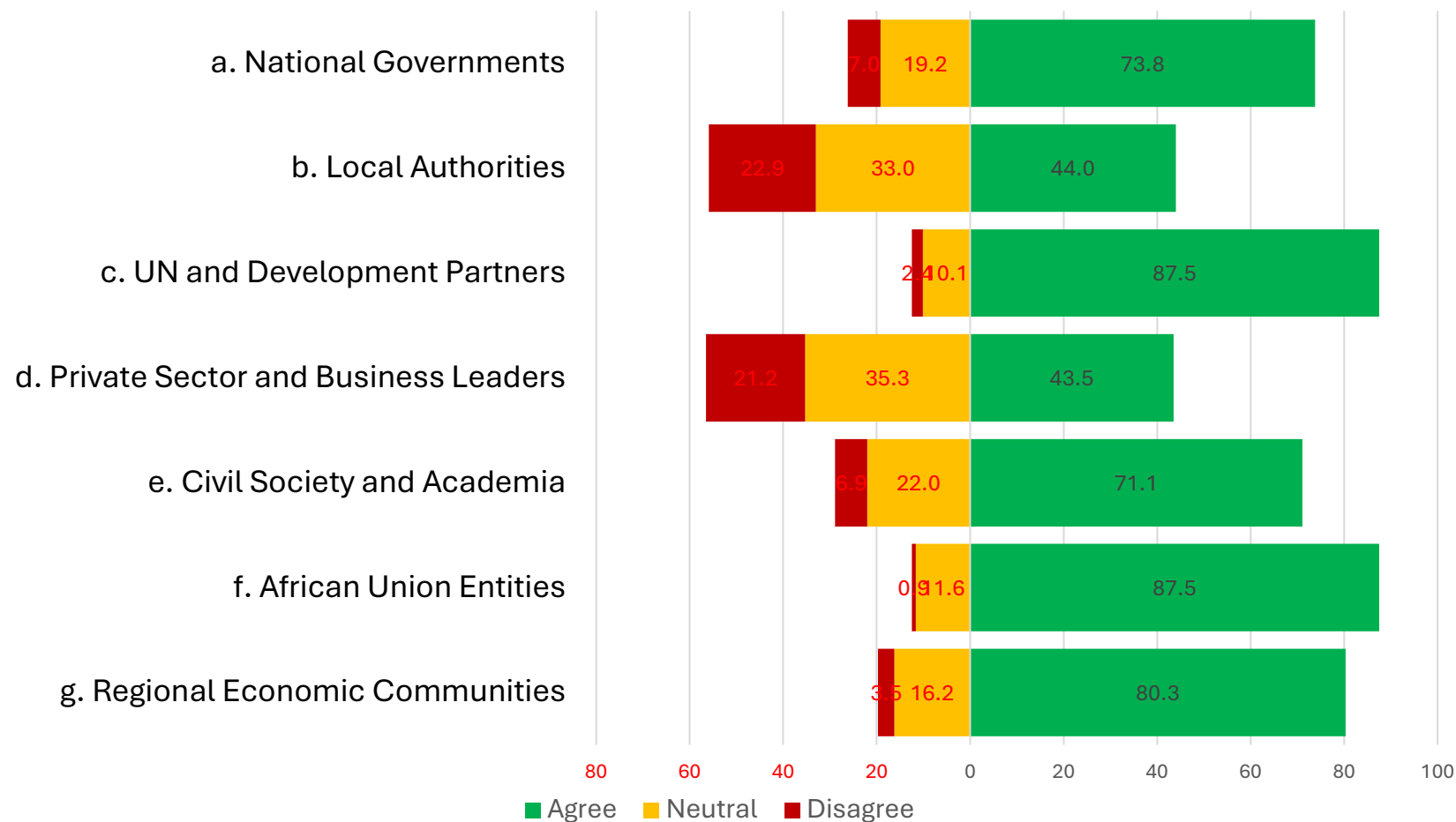


4. Awareness Creation of SDGs and Agenda 2063

Key Insight #1: Conversations

To what extent do you agree with this statement:

"Agenda 2063 is driving conversations in the following power spaces across Africa."



Results

Agenda 2063 is perceived to be driving conversations among:

- National governments – 73.8%
- UN and Development Partners – 87.5%
- Civil Society and Academia – 71.1%
- African Union entities – 87.5%
- Regional Economic Communities – 80.3%

But less so among

- Local authorities – 44.0%
- Private sector and business leaders – 43.5%

Yet Local authorities, Private sector and business leaders are critical for delivering Agenda 2063

5. Role of Non-state actors role in SDGs& Agenda 2063

Direct involvement of service providing & bring sectoral knowledge into NDP, food security, poverty , corruption, health ..etc

Ghana solidarity fund

Increase accountability, transparency and responsiveness

Ghana's Anti-Corruption Board

Create space for ideas of citizens

Represent fragile and excluded groups

Agents of developmental change



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Resident satisfaction survey – 3000 respondents- CT city

Property valuations		Electricity provision		Environment		Swimming pools		Law enforcement		Public engagement and communication	
2022/23	2023/24	2022/23	2023/24	2022/23	2023/24	2022/23	2023/24	2022/23	2023/24	2022/23	2023/24
3.2	3.1	2.8	2.8	3.1	3.0	3.0	3.0	2.9	2.8	3.1	3.0
Account services and payments		Street lighting		Local area tourism		Parks		Disaster & risk management*		Facilities management	
2022/23	2023/24	2022/23	2023/24	2022/23	2022/23	2022/23	2023/24	2022/23	2023/24	2022/23	2023/24
3.4	3.3	3.0	2.8	2.9	2.9	2.9	2.9	3.0	2.8	3.1	3.1
Housing and human settlements		Public transport		Area economic development*		Cemeteries		Fire services*		Corporate communication	
2022/23	2023/24	2022/23	2023/24	2022/23	2023/24	2022/23	2023/24	2022/23	2023/24	2022/23	2023/24
2.8	2.7	3.0	2.9	2.9	2.8	3.0	2.9	2.8	2.9	3.0	2.9
Water provision		Roads		Sports fields		Libraries		Public emergency communications centre*			
2022/23	2023/24	2022/23	2023/24	2022/23	2023/23	2022/23	2023/24	2022/23	2023/24		
3.0	3.0	3.0	2.9	3.0	3.0	3.2	3.1	2.7	2.9		
Sanitation		Stormwater drainage		Beaches		Social development		Traffic services*			
2022/23	2023/24	2022/23	2023/24	2021/22	2023/24	2022/23	2023/24	2022/23	2023/24		
3.0	2.9	2.9	2.8	2.9	3.1	2.9	3.1	3.4	3.4		
Urban waste		Nature reserves		Community recreation centres and halls		Health services		Customer relations			
2022/23	2023/24	2022/23	2023/24	2022/23	2023/24	2022/23	2022/23	2022/23	2023/24		
3.1	3.0	3.1	3.0	3.1	3.0	3.0	2.9	3.1	3.0		

Finance

Water and Sanitation

Energy

Urban Mobility

Spatial Planning and Environment

Economic Growth

Community Services and Health

Safety and Security

Corporate Services

Human settlements

- Finance
- Water and Sanitation
- Energy
- Urban Mobility
- Spatial Planning and Environment
- Economic Growth
- Community Services and Health
- Safety and Security
- Corporate Services
- Human settlements
- Urban Waste Management
- Future Planning and Resilience



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Rating scale - 1: Poor 2: Fair 3: Good 4: Very Good 5: Excellent

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*There have been shifts in directorates as well as promoting Democracy and Governance in Africa. For details on these changes

Contents page



key institutional reforms, including the Nigeria Integrated National Financing Framework (INFF) for Sustainable Development.



Despite local and global challenges, including dwindling financial resources, climate change, security concerns and the lingering effects of the COVID-19 pandemic, Nigeria remains resolute in reforming the economy, improving infrastructure, reducing inequality and ensuring environmental sustainability



*APRM and UNDESA supported awareness of Agenda 2063 and SDGs at the federal states levels (35 focal points)
VNR localization in 6 Regions – VNR 2025*

Nigeria



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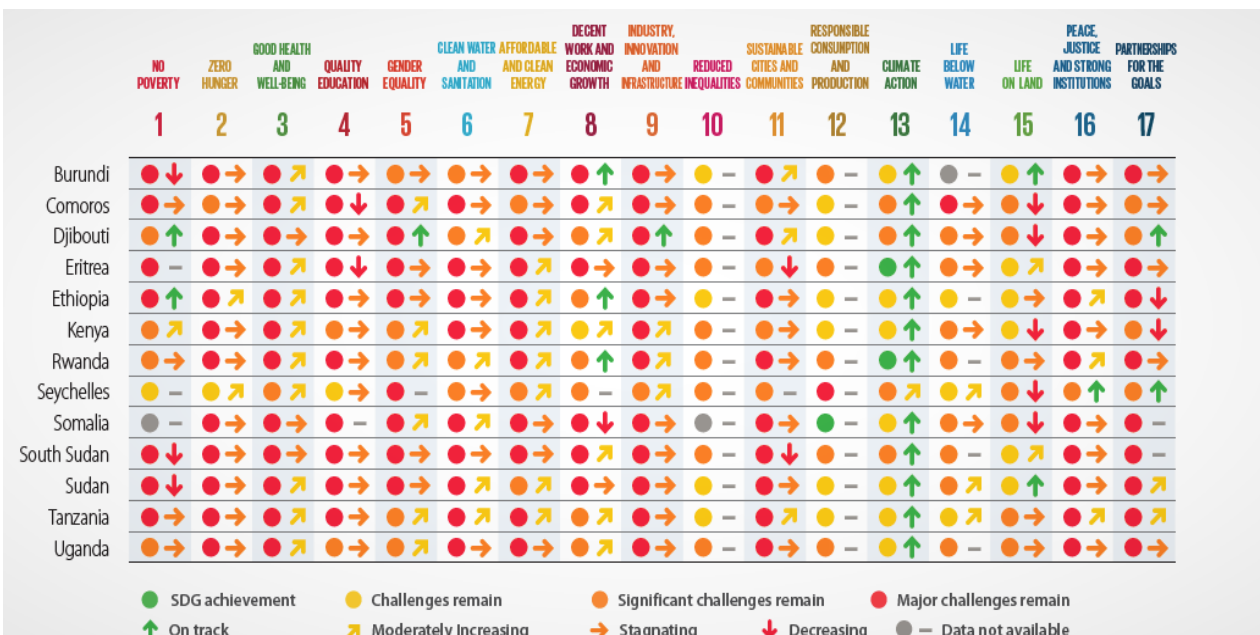
indicators available for
South Africa

64.8%

overall indicator coverage
in Goal Tracker

17/17

goals with data for
at least one indicator



6. STATISTICAL CAPACITIES (ONE TRILLION QUESTION)!

The overall picture from Africa is not encouraging

South Africa, Uganda, Rwanda, Ghana -
Agenda 2063 continental report
submission /access to Info, oversight
mechanism

VLR IS IMPERATIVE TO ENHANCE DOMESTICATION AND LOCALIZATION

Provide a precise synthesis on the SDG progress in certain country especially at local level.

Recognize the specifics of each community (Cape Town is not Accra or Harare !)

Enhance communication and dialogue across government and with local actors, including grassroots institutions and citizens : issues of participatory budget, trust in government, accountability and others

APRM is encouraging countries to apply VLRs alongside VNRs through different activities (CEPA workshops, VNRs workshops, APRM reviews)

Key messages:

- There's no one size-fits all approach for developing a coherent governance ecosystem in Africa. Each system shall be aligned with the country's national context.
- The multi-stakeholder approach and engagement of civil society is key to ensure implementing national development plan and country's national development priorities.
- Awareness campaigns and knowledge creation shall be strengthened by digital platforms
- UN Agencies and AU organs play a critical role in promoting localization of both agendas at national and regional levels.



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A close-up photograph of a person's hands holding a large, round, colorful beaded bag. The bag is made of blue fabric and is covered in intricate beadwork. The top of the bag features a wide band of yellow and orange beads, while the sides are decorated with vertical stripes of red, yellow, and green beads. The person holding the bag is wearing a patterned garment with a geometric design in red, yellow, and black. The background is a soft-focus green, suggesting an outdoor setting.

Thank you
Merci
شكراً
