



# Strengthening Capacities for Strategic Foresight in Support of Sound Policymaking

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# 11 Principles of Effective Governance for Sustainable Development\*

Sound  
Policymaking

## Principles of Effective Governance for Sustainable Development

### Effectiveness

- » Competence
- » Sound policymaking
- » Collaboration

### Accountability

- » Integrity
- » Transparency
- » Independent oversight

### Inclusiveness

- » Leaving no one behind
- » Non-discrimination
- » Participation
- » Subsidiarity
- » Intergenerational equity



## Principles of effective governance for sustainable development

### What are they for?

- » Building strong institutions at all levels
- » Serving as a reference point that brings together relevant standards and technical guidelines
- » Informing public sector reform initiatives for the SDGs

### Where do they come from?

- » Developed by CEPA specifically for SDG implementation
- » Endorsed by the UN Economic and Social Council
- » Based on United Nations agreements

### How can countries benefit from them?

- » As an analytical framework in policy formulation
- » As a guide in assessing institutional capacities, processes and culture
- » As a foundation of SDG awareness raising and training initiatives

### CEPA >> Committee of Experts on Public Administration

CEPA is an expert body of the United Nations that studies and makes recommendations to improve governance and public administration structures and processes for development.

- Available at <https://publicadministration.desa.un.org/sites/default/files/old-site/Images/CEPA/booklet.pdf>





# CEPA Strategy Guidance Notes\*

## Sound Policymaking

### [CEPA Guidance Note on strategic planning and foresight](#)

- CEPA Guidance Note on regulatory impact analysis
- CEPA Guidance Note on promotion of coherent policymaking
- CEPA Guidance Note on strengthening national statistical systems
- CEPA Guidance Note on monitoring and evaluation systems
- CEPA Guidance Note on science-policy interface
- CEPA Guidance Note on risk management frameworks
- CEPA Guidance Note on data sharing

## Transparency

- CEPA Guidance Note on fiscal and budget transparency

## Leaving No One Behind

- CEPA Guidance Note on promotion of social equity
- CEPA Guidance Note on promotion of systematic follow-up and review

## Non-discrimination

- CEPA Guidance Note on promotion of public sector workforce diversity

## Participation

- CEPA Guidance Note on participatory budgeting

## Subsidiarity

- CEPA Guidance Note on fiscal federalism and decentralization
- CEPA Guidance Note on strengthening urban governance
- CEPA Guidance Note on strengthening municipal finance and local finance systems
- CEPA Guidance Note on enhancement of local capacity for prevention, adaptation and mitigation of external shocks
- CEPA Guidance Note on multi-level governance

## Intergenerational equity

- CEPA Guidance Note on impact assessment for sustainable development
- CEPA Guidance Note on long-term public debt management
- CEPA Guidance Note on long-term territorial planning and spatial development
- CEPA Guidance Note on ecosystem management

- Available at <https://publicadministration.desa.un.org/intergovernmental-support/cepa/strategy-guidance-notes>



## Definition

- To achieve their intended results, public policies are to be coherent with one another and founded on true or well-established grounds, in full accordance with fact, reason and good sense.

## Commonly used strategies

- Strategic planning and foresight
- Regulatory impact analysis
- Promotion of coherent policymaking
- Strengthening national statistical systems
- Monitoring and evaluation systems
- Science-policy interface
- Risk management frameworks
- Data sharing

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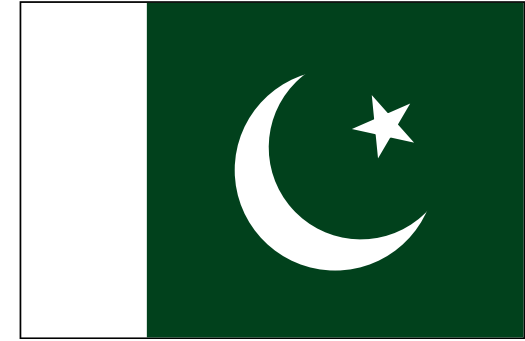
## Strategic Foresight and Capacity Building Workshop in **Seychelles**

- Request by **the Ministry of Finance of Seychelles** to prepare the implementation of its National Development Strategy 2024-2028 (NDS), by providing support to strategic planning and SDG financing capacities in the Government.
- Develop **Causal Loops Diagrams (CLDs)** in combination with **the 5-step foresight approach** for 6 pillars of the NDS, including 1) modern public service, 2) transformative economic agenda, 3) healthy nation, 4) promotion of law and order, 5) modern education system, and 6) environmental sustainability and climate resilience.
- **Outcome:** Instill a culture of forward-looking and collaborative policy-making beyond sector silos and short time horizons and support industrial policy objectives to make the country's economy more resilient and benefitting environment and people while enabling realistic resource allocation in line with the National Development Strategy.



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## Strategic Foresight Workshop in **Chitral, Pakistan** of the Initiative “Developing a Vision for Chitral”

- Request by the UN Resident Coordinator Office (RCO) in Pakistan and lead by the Planning and Development Department Government of Khyber Pakhtunkhwa with a broad participation from public officials, civil society, and traditionally underrepresented groups (women, youth, indigenous people, etc.).
- The aim of the initiative is to **formulate a shared vision** for local district strategic development planning to achieve resilient economic growth, with an explicit focus on sustainable eco-tourism that harmonizes economic growth with environmental conservation while respecting Chitral's cultural heritage and addresses social inclusion.
- **Objectives:** (1) Develop a **shared vision** that will inform a development plan in Chitral; (2) validate **scenarios for possible futures** to mitigate risks; (3) discuss and validate a **roadmap** of development.

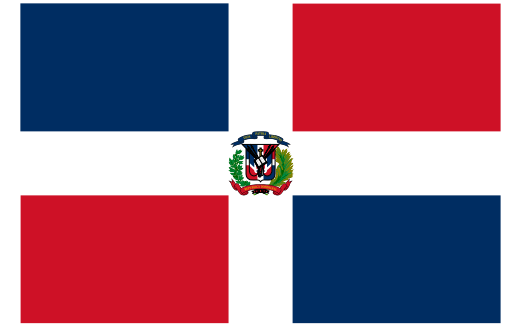


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## Foresight and Systems Thinking Workshop for Strategic Planning for Sustainable Development Goals in **the Dominican Republic**

- Request by **the Ministry of Economy, Planning and Development of the Dominican Republic** for identifying policy priorities for the 2025-2028 Multi-annual National Plan for the Public Sector (PNPSP).
- The **objectives** of the Training of Trainers Workshop is to
  - (1) Explore systems thinking and strategic foresight to improve **priority setting** in planning, **inter-ministerial collaboration** and align it with the **budgeting cycle**;
  - (2) Use the causal loop diagram to identify policy interlinkages, and the implication for collaborations between ministries and with other stakeholders to inform mid-term planning;
  - (3) Learn how to analyze trends and develop a vision towards the future to make strategic choices and manage risks to shape the future under conditions of uncertainty.



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# Summit of the Future

## 23-24 September 2024

- *The high-level Summit of the Future (22-23 September 2024, UNHQ, New York) brings world leaders together to forge a new international consensus on how we deliver a better present and safeguard the future.*
- *We already have the "what" in the form of many existing agreements and commitments, starting with the UN Charter and including the Universal Declaration of Human Rights and the 2030 Agenda for Sustainable Development among others.*
- *The Summit of the Future will look at the "how" – how do we cooperate better to deliver on the above aspiration and goals? How do we better meet the needs of the present while also preparing for the challenges of the future?*
- *The aim of the Summit is twofold: accelerate efforts to meet our existing international commitments and take concrete steps to respond to emerging challenges and opportunities. This will be achieved through an action-oriented outcome document called the Pact for the Future.*

## Summit of the Future

Our Common Agenda





# Reference Material

- CEPA strategy guidance note on strategic planning and foresight  
<https://publicadministration.desa.un.org/intergovernmental-support/cepa/strategy-guidance-notes>
- Integrated and coherent national recovery strategies for selected small island developing states, including Mauritius, Seychelles, Dominican Republic and Fiji <https://publicadministration.desa.un.org/projects/national-recovery-strategies-selected-small-island-developing-states-january-2023-june>
- Strategic foresight to improve sound policymaking in Pakistan (upon request)
- Massive open on-line course on “Integrated Recovery Planning and Policy coherence towards the SDGs”, ready by end 2024.
- Curriculum on Governance for the Sustainable Development Goals: consists of several Toolkits on key topics such as changing mindsets in public institutions to implement the 2030 Agenda; transparency, accountability and ethics in public institutions; effective national to local public governance for SDG implementation; government innovation for social inclusion of vulnerable groups and risk-informed governance and innovative technologies for disaster risk reduction and resilience: [Curriculum on Governance for the Sustainable Development Goals | UNPAN](#)
- Publication on Changing Mindsets to realize the 2030 Agenda for Sustainable Development, companion document to the Curriculum on Governance for the Sustainable Development Goals and its Toolkit on Changing Mindsets in Public Institutions to Implement the 2030 Agenda for Sustainable Development developed by UN DESA, Division for Public Institutions and Digital Government (DPIDG): [UNPOG : Knowledge Platform – Publications](#)

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# Thank you.

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