

# **APRM Continental Secretariat Findings of the APRM Toolkit on Strategic Planning and Foresight in Africa**

**Ms. Sara Hamouda**, Senior Continental  
Governance Officer, APRM Continental Secretariat

# Background & Context

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## Initiative Origins

Developed by APRM and Group of Experts to advance UN-CEPA Principles of Effective Governance across Africa.

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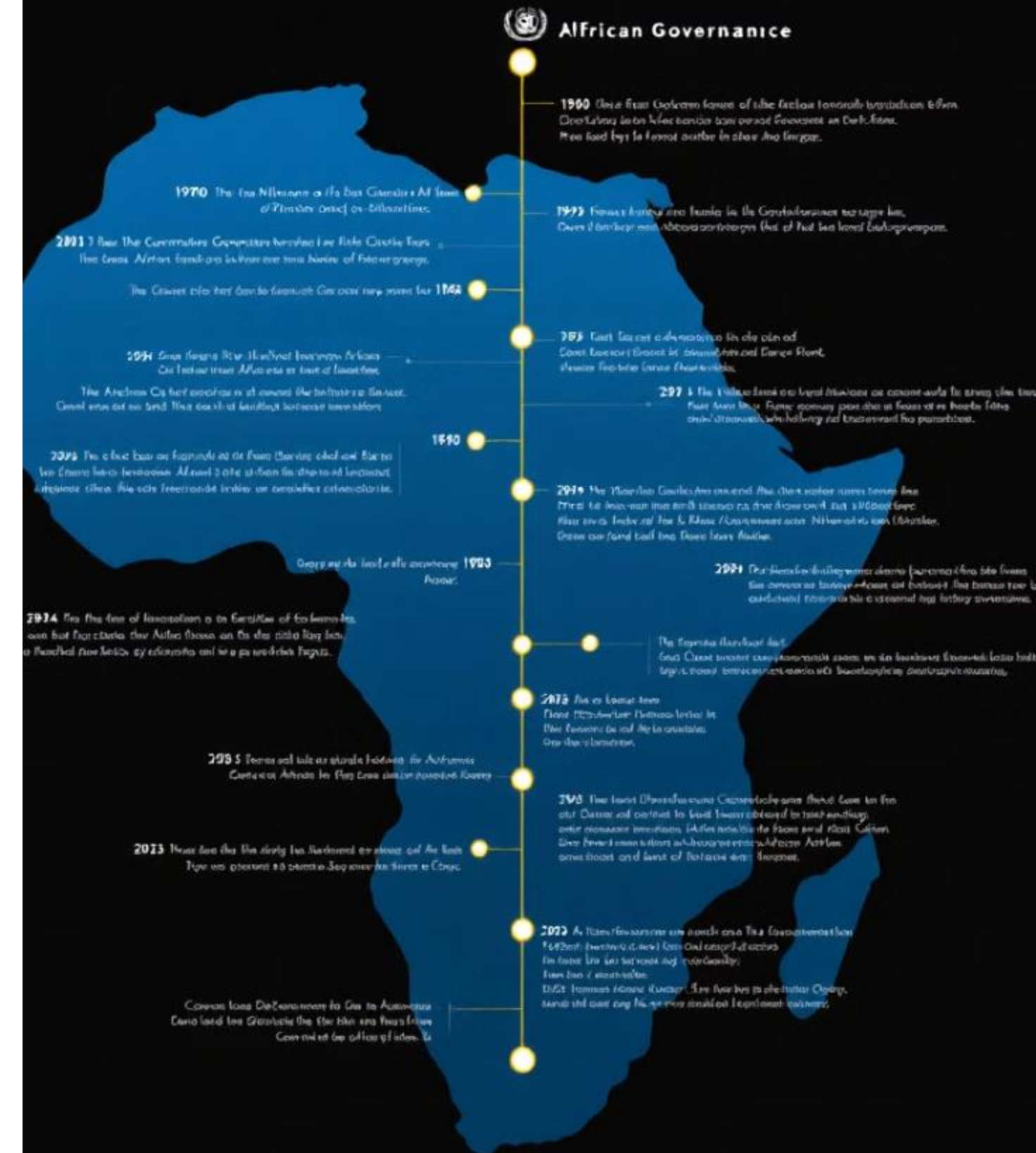
## Addressing Gaps

Targets Sound Policy Making principle by providing guidance on strategic planning and foresight.

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## Pandemic Lessons

COVID-19 exposed planning vulnerabilities, threatening progress toward Agenda 2030 and 2063.





# Purpose & Objectives

## Assessment Tool

**Provides a self-assessment framework** to gauge integration of strategic planning in national policies.

## Step-by-Step Guidance

**Outlines essential actions** to establish robust national strategic planning systems.

## Clear Responsibilities

**Identifies responsible institutions** for each recommended action to ensure ownership of reforms.

## Future-Ready Governance

**Helps governments anticipate future scenarios** and allocate resources proactively.



# Core Components: Institutional Elements of Strategic Planning



# Core Components: Policy Elements

**Evidence-Based Planning**  
Relying on accurate data and forecasts

**Policy Coherence**  
Ensuring alignment across sectors



**Scenario Planning**  
Preparing for different future trajectories

**Risk Anticipation**  
Embedding early warning systems

# Implementation Framework



## Comprehensive Checklist

Diagnostic questions under each component highlight gaps to address.

## Key Actors Identification

Specifies primary responsible agencies for each action item.

## Verification Methods

Provides tangible evidence markers for implementation progress.

## Flexible Approach

Non-sequential design allows adaptation to different national contexts.



# Communication & Legal Framework

## Communication & Coordination

- Formal coordination mechanisms
- Clear communication channels
- Multi-stakeholder forums
- Defined roles and responsibilities

## Constitutional & Legislative Elements

- Constitutional mandate for planning
- Specific laws and regulations
- Harmonized legislation
- Sustainability beyond political cycles





# The Way Forward



## Driving Good Governance

Translating continental principles into concrete action.



## Building Future-Ready Nations

Strengthening ability to anticipate and navigate challenges.



## Adoption & Collaboration

Encouraging all AU member states to utilize and tailor the toolkit.



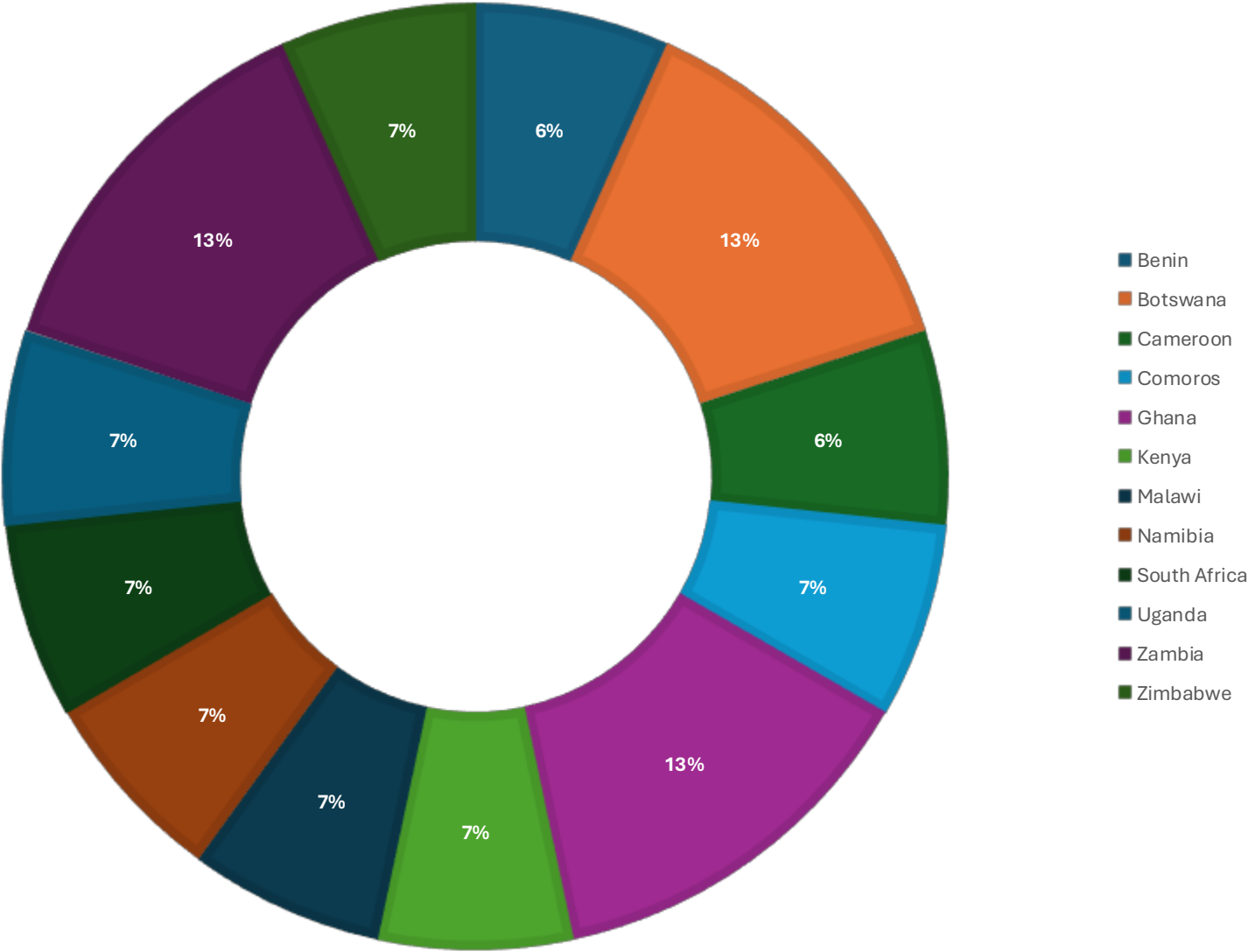
## Towards "The Africa We Want"

Supporting Agenda 2063 through future-proofed policies.

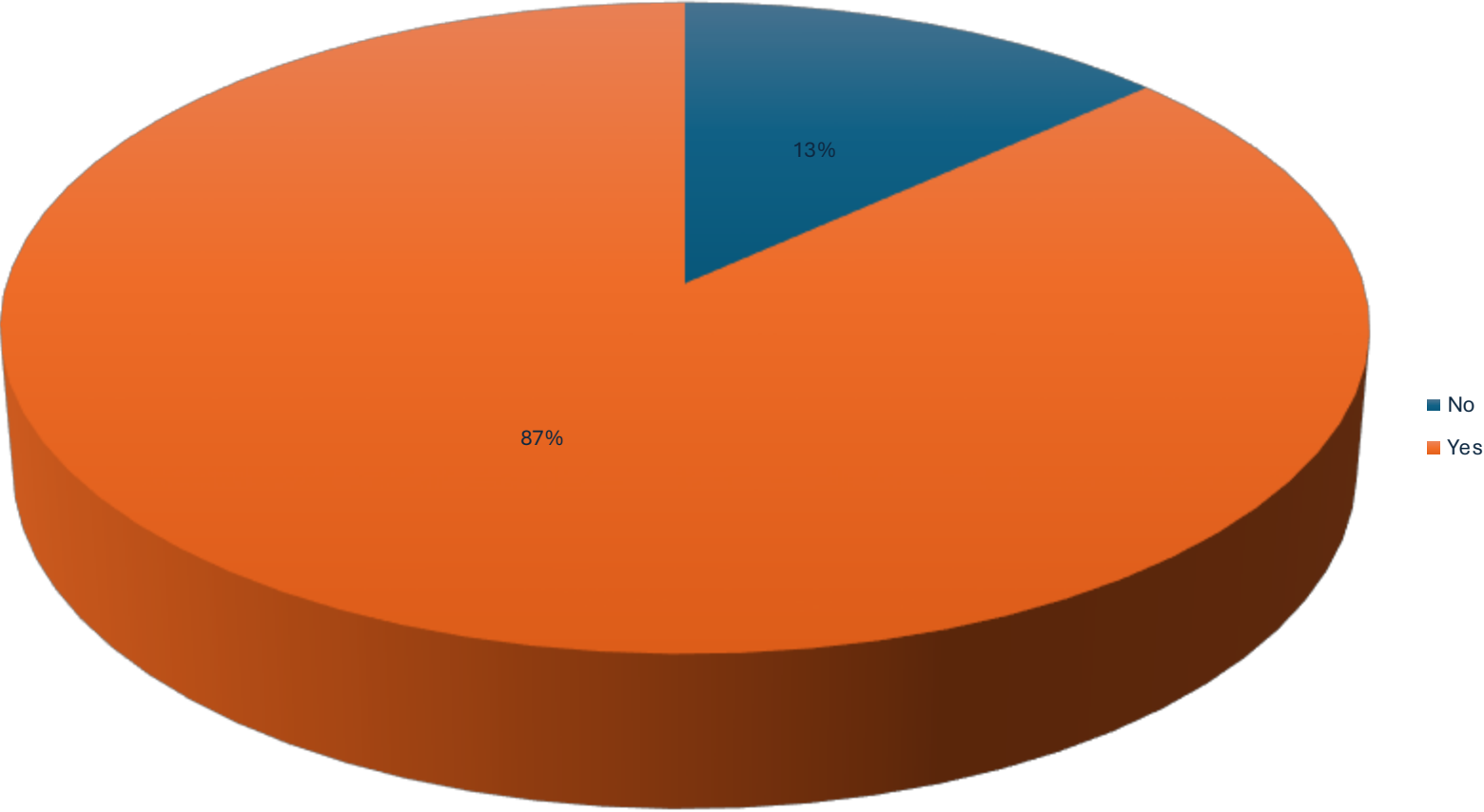


# Findings of the Toolkit validation : UNDEA-APRM Workshop , Cape Town 23-25 October 2024

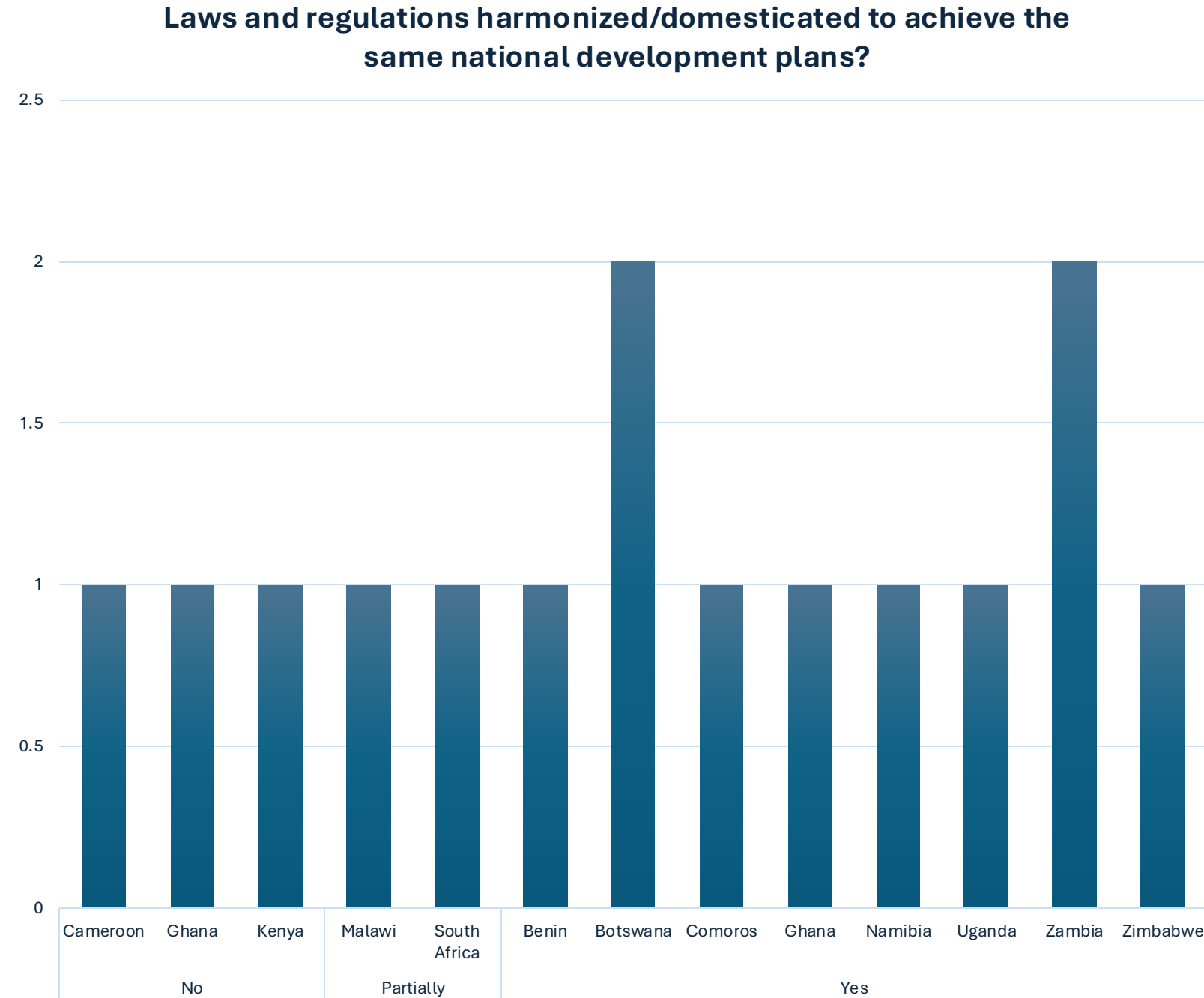
RESPONDENT SAMPLE TILL DATE



Are there relevant laws and regulations organizing how the national development plan is formulated?



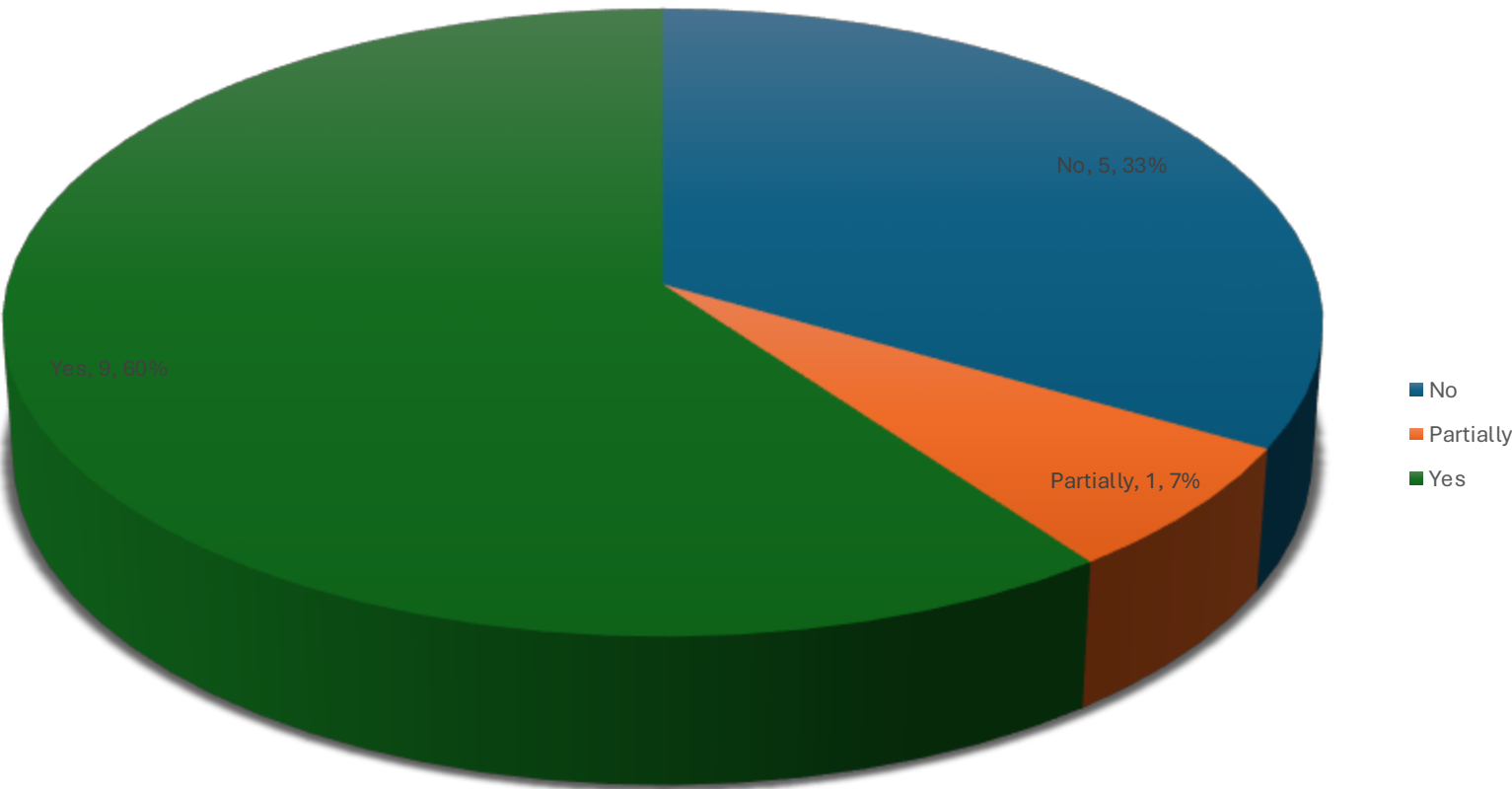
# Institutional arrangements



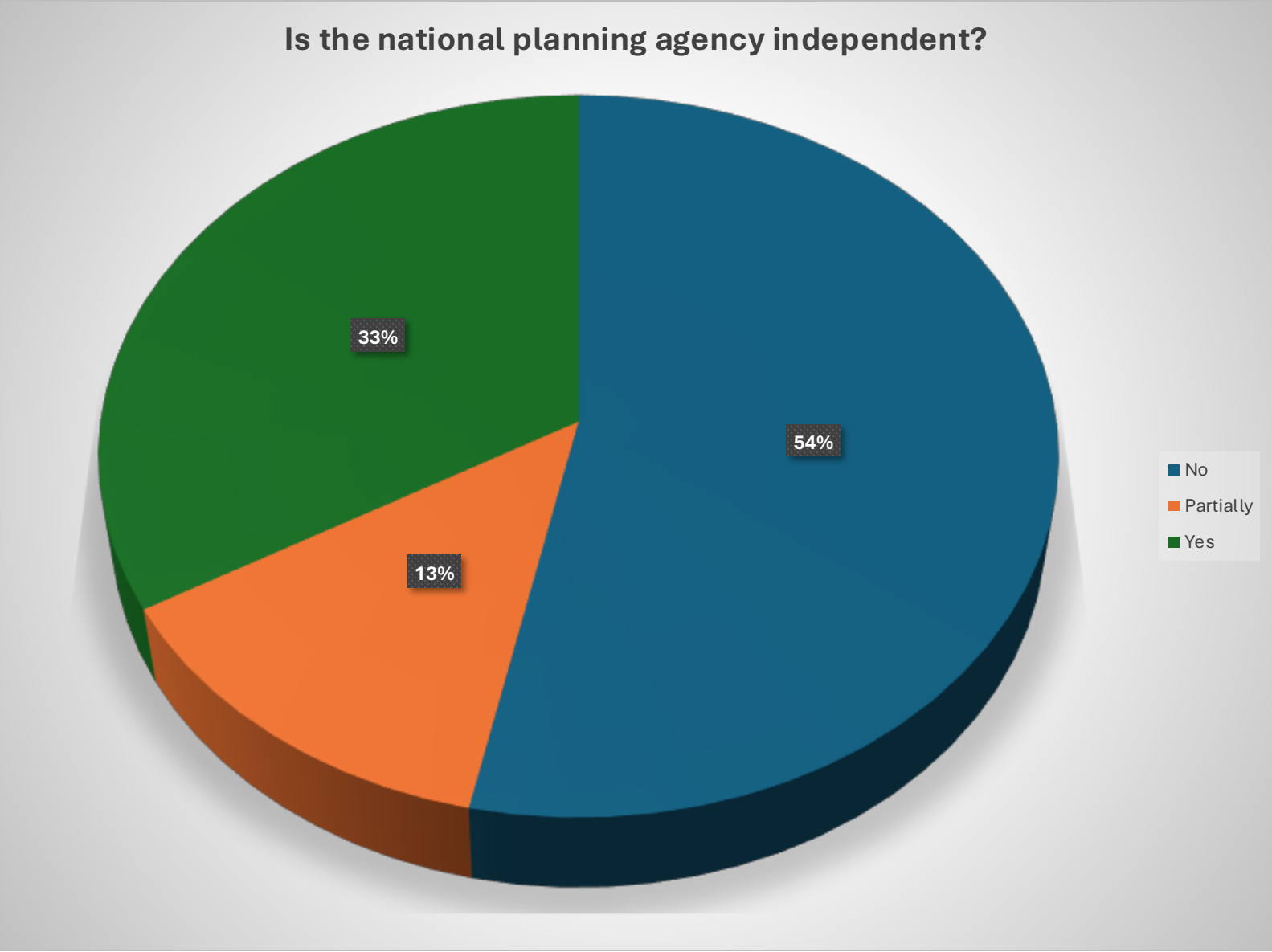
- **Case of Zambia :** The theme for the eighth NDP is Socio-economic transformation for Improved livelihoods. The strategic interventions are espoused in Four strategic Development Areas as follows: Economic Transformation and Job Creation agenda is the focus for the 8NDP to achieve: a stable macroeconomic environment; and deliver sustainable development for enhanced livelihoods for every Zambian.
- Key Sectors - Mining, Agriculture, Tourism and Manufacturing Supported by strategic interventions in energy, transport and logistics, technology and science, infrastructure, skills and water development Other Strategic Development .
- Areas to support the economic transformation agenda for job creation are: Human and Social Development - provision of basic services (water, health, education, social protection, etc) and creation of an effectively equipped human capital reserve to support economic transformation and job creation Environmental Sustainability - mainstreaming of green interventions i.e. climate change adaptation”
- Respondent from the National Planning Commission, Zambia

# Political power vs independence

Does the national planning agency enjoy political power?

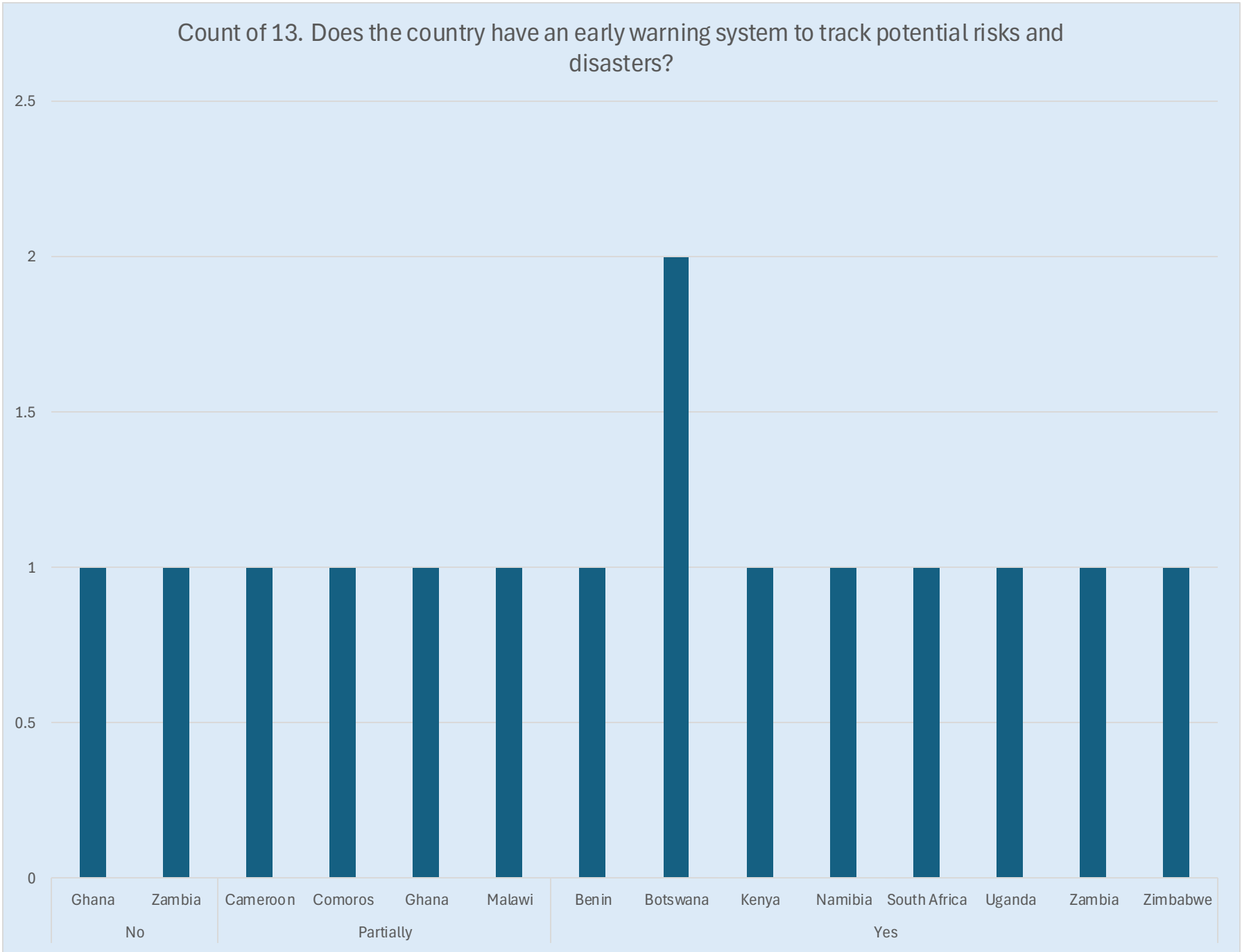
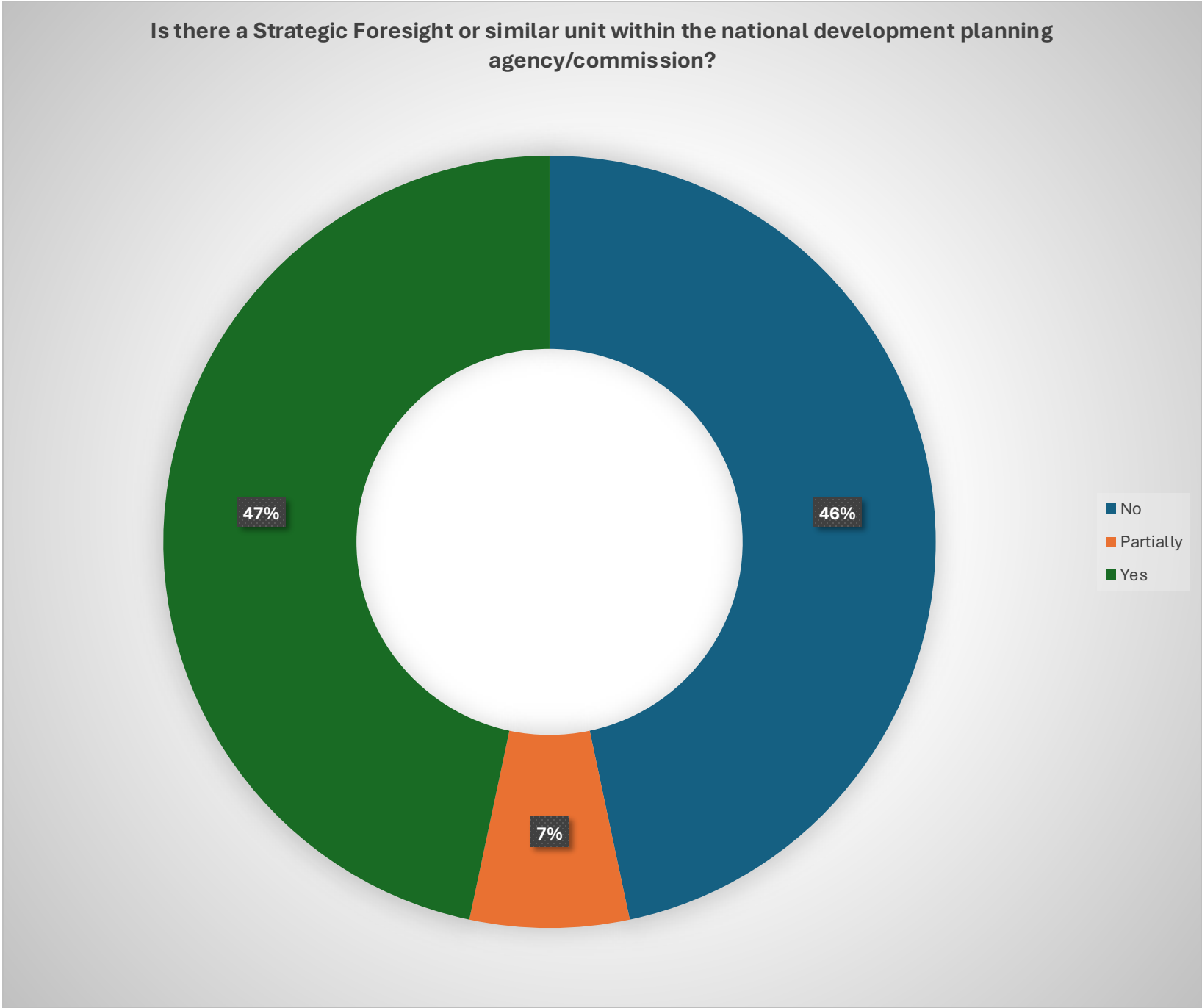


Is the national planning agency independent?



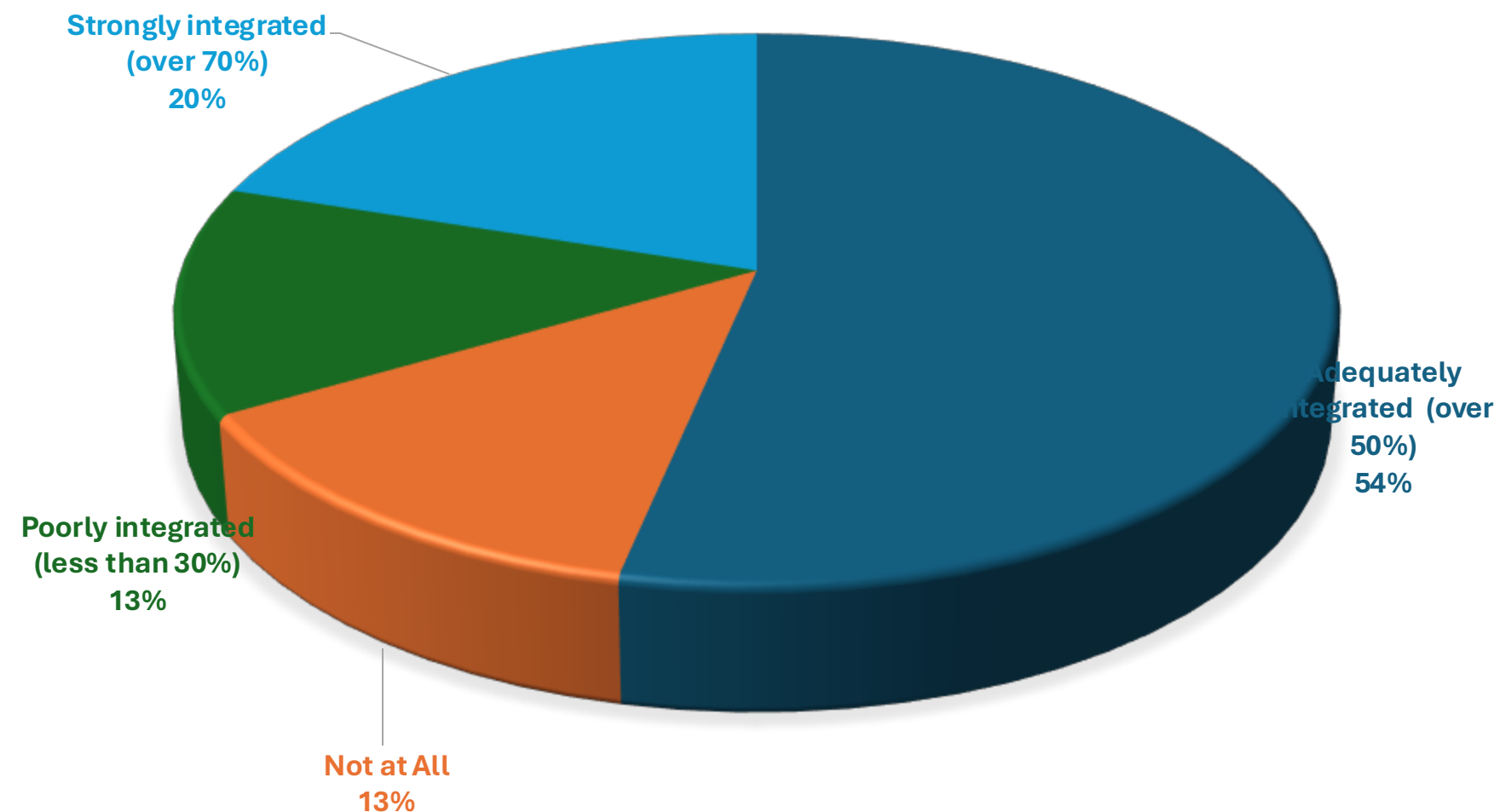


# Foresight Planning preparedness



# Integration of foresight planning into NDP

Count of 26. How well is strategic planning and foresight integrated into your national development planning processes?



- This is a new concept to Botswana, the method that is currently used is the macro fiscal projections.
- Strategic planning and foresight is well articulated and prioritised in the development planning process.(Uganda)
- Communication, coordination, sidelining , Necessity for modelling Unit, Commitment, resources are identified as main challenges

Please answer the toolkit when you have time





A close-up photograph of a person's hands holding a small, round, blue beaded bag. The bag is decorated with a colorful geometric pattern made of small beads in shades of orange, yellow, red, and green. The person holding the bag is wearing a garment with a similar colorful geometric pattern. The background is a blurred green, suggesting an outdoor setting.

Thank you  
Merci  
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# Voices of Africa: Harnessing Strategic Planning and Foresight to accelerate the Africa We Want

Supporting Sound Policy Making for Effective  
Governance in Africa

## Policy Brief

Authored by: Ms. Sara Hamouda<sup>1</sup>, Ms. Bernadette Yiga<sup>2</sup>, Dr. Enock Nyorekwa Twinoburyo<sup>3</sup>  
Reviewed by Ms. Azeema Adam, Senior Inter-regional Advisor/Strategic Foresight and  
Systems Thinking, UN DESA.

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