

## **Remarks Delivered by Prof Pamela Mbabazi the Chairperson, National Planning Authority (NPA)**

At the Side Event on Strategic Foresight and Integrated Planning for SDG Acceleration, 18<sup>th</sup> July 2025 UN HLPF 2025.

Moderator,

Excellences

Distinguished panelists,

Ladies and gentlemen,

I bring warm greetings from the Republic of Uganda and express my appreciation for the opportunity to contribute to this important conversation on strategic foresight and integrated planning for sustainable development. I thank the United Nations Office of the Special Adviser on Africa, UN DESA, APRM, and other partners for organizing this timely engagement.

As the Chairperson NPA responsible for Planning, and representing Hon Amos Lugoloobi Minister of State for Planning and the Focal person for APRM in Uganda, I am pleased to share Uganda's experience in integrating foresight into national development planning and budgeting processes, as we work to accelerate the achievement of the SDGs and Agenda 2063.

Uganda's development agenda is guided by Vision

2040, our long-term transformation framework. This vision is implemented through a series of five-year National Development Plans (NDPs). I am pleased to report that, as of July 2025, Uganda has formally transitioned into the implementation of its Fourth National Development Plan (NDP IV), for the period 2025/26 to 2029/30.

NDP IV is grounded in inclusive and evidence-based approaches, drawing on strategic foresight, systems thinking, macroeconomic modeling, and scenario analysis. The National Planning Authority, which I supervise, leads this process in close coordination with ministries, departments, local governments, and development partners.

We have also institutionalized Programme-Based Budgeting, ensuring that national priorities are linked directly to resource allocation and implementation tracking. Uganda is developing an Integrated National Financing Framework (INFF), and we have operationalized a National SDG Financing Strategy, both of which are key to mobilizing and aligning financial resources with our national and international development commitments.

Our efforts are further supported by strong public investment management systems, including the Integrated Bank of Projects, and a growing focus on climate finance and private sector partnerships to address critical financing gaps.

In terms of governance and foresight, I wish to highlight that the National Planning Authority hosts the APRM National Secretariat in Uganda, and the National Governing Council (NGC) works very closely with my office. I commend the APRM Secretariat and NGC for their excellent work in promoting governance reforms, citizen engagement, and strategic foresight, with strong technical support from the APRM Continental Secretariat.

We are particularly encouraged by the APRM Toolkit on Strategic Planning and Foresight, which aligns well with our national planning methodologies. Uganda intends to leverage this toolkit further during the implementation of NDP IV to enhance institutional preparedness and long-term resilience.

Distinguished participants,

Uganda's experience demonstrates that long-term visioning, systems thinking, and strategic foresight—combined with integrated financing—are not just technical tools but essential ingredients for transformational development.

In conclusion, I reaffirm Uganda's strong commitment to advancing inclusive, science- and evidence-based development planning that is rooted in the aspirations of our people and aligned to both the SDGs and Agenda 2063.

We welcome continued collaboration with our African

peers and international partners as we build the future we want.

For God and My Country.

Thank you.