

# Adopting AI in the Public Sector to advance Digital Government Transformation

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**ECLAC**

UNITED NATIONS ECONOMIC COMMISSION FOR LATIN AMERICA AND THE CARIBBEAN, SUBREGIONAL HEADQUARTERS FOR THE CARIBBEAN

# Agenda

- 01. Artificial Intelligence**  
The history, applications, ethics and challenges of AI systems
- 02. Smart Cities**  
Applying AI tools to smart city concept to improve the public experience.
- 03. Public Administration's Role**  
The attitude needed to embrace the use of AI to implement smart city strategies.

# Introduction to Artificial Intelligence

## Artificial Intelligence

- AI refers to any algorithm or machine capable of observing its environment, learning, and making intelligent actions based on acquired knowledge and experience.

## Goal of AI

- To create systems that can perform tasks requiring human intelligence, such as problem-solving, reasoning, and learning.

## AI in Modern Society

- AI is omnipresent in everyday technologies and continues to drive advancements across multiple sectors.



# History of AI



Source: Adapted from DARPA (n.d.).



# Ethical Considerations

## Bias and Fairness

AI systems can perpetuate or amplify existing biases in data.

## Transparency and Accountability

Determining accountability for decisions made by AI systems.

## Privacy Concerns

The large amounts of sensitive data AI systems handle can be used for privacy violations.

## Ethical Use

Developing and adhering to standards for responsible AI use.

## Social Inequality

Disparities in AI access can widen existing social inequalities.



# Challenges in Development

## Data Quality and Privacy

Ensuring the protection of sensitive and personal information used in large, high-quality datasets needed for AI.

## Handling Unexpected Behavior

Ensuring AI systems perform reliably in diverse and unpredictable real-world scenarios, avoiding unintended behaviours.

## Ethical Design

Integrating ethical principles into AI system development and addressing who is accountable for decisions.

## Transparency

Developing methods to make AI decisions more transparent and interpretable, avoiding the “black-box” problem.



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# Global Policy and Strategy



## EU AI Act (2024)

The first-ever legal framework on AI.

Addresses risks of AI and focuses on creating harmonized rules for AI developers and deployers.



## UNESCO Recommendation on the Ethics of AI (2021)

First-ever global standard on AI ethics, focused on human rights and dignity.



## UNESCO Caribbean AI Policy Roadmap (2021-)

Identifies priorities and supports the development of strategies for the Caribbean.

# AI Strategies in the Caribbean



## Dominican Republic

- The “Estrategia Nacional de Inteligencia Artificial” is the first national AI strategy in the Caribbean and part of the country's National Innovation Policy 2030.

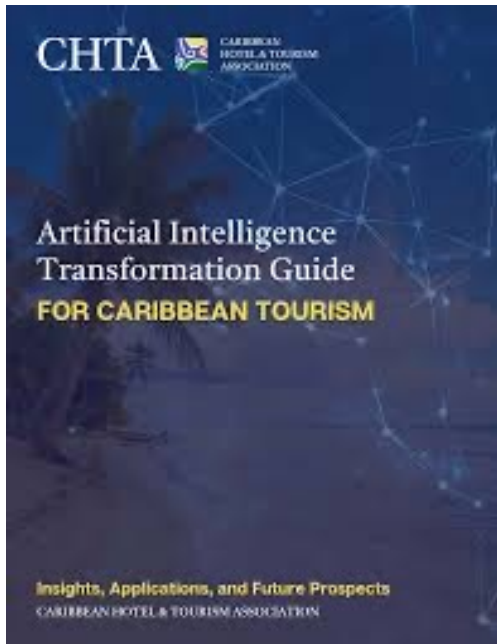
## In Development

- Cuba, Jamaica, and Trinidad and Tobago are in the process of developing national strategies.
- Digital Transformation is supported in many islands through national strategies and projects.





# Applications of AI in the Caribbean




## Hospitality and Tourism

- CHTA authored Artificial Intelligence Transformation Guide for Caribbean Tourism to provide insights on AI applications in tourism industry.

## Judicial System

- Caribbean Court of Justice announced use of Aida, a new AI-based technology developed by the Caribbean Agency for Justice Solutions, to streamline the legal research process.



The background is a solid blue color with several large, overlapping, semi-transparent blue shapes. These shapes include circles and organic, wave-like forms that create a layered, abstract effect. The text is centered in the upper half of the image.

# **Artificial Intelligence in Smart Cities**

# Smart Cities

- “An urban settlement that applies technologies to enhance the benefits and reduce the problems of urbanization for its citizens.” (IMD, 2024)
- AI is employed to optimize various aspects of daily life, from transportation and energy management to public safety and healthcare.



Source: Bareilly Smart City (n.d.).



# Smart Cities in the Caribbean

**The IDB Cities Lab identifies potential LAC cities and provides support for smart city development.**

## **Montego Bay, Jamaica:**

- Aiming to develop city's technology and infrastructure by 2030.

## **Nassau, Bahamas:**

- Identified as a possible smart hub. Collaborating with ITU to incorporate technology into the provision of public services.

## **Arima, Trinidad and Tobago:**

- Connected Arima project aims to enhance digital connectivity.





# Application of AI in Smart Cities

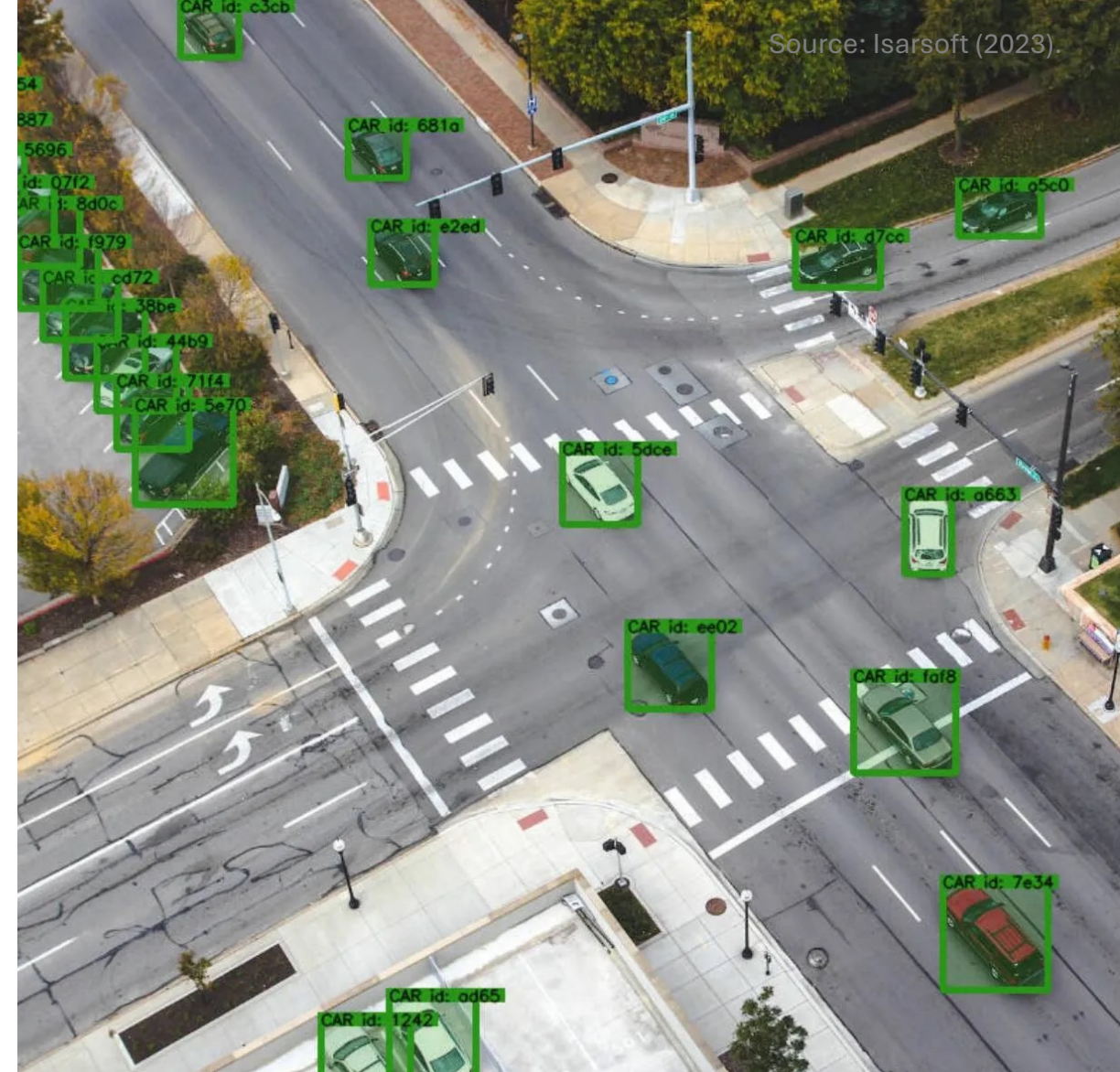
<b>Safety</b>	<ul style="list-style-type: none"><li>• Traffic management</li><li>• Health-service delivery</li></ul>
<b>Living</b>	<ul style="list-style-type: none"><li>• Smart-home concept</li><li>• Air quality monitoring</li></ul>
<b>Mobility</b>	<ul style="list-style-type: none"><li>• Autonomous vehicles</li><li>• Electric vehicles</li></ul>
<b>Energy</b>	<ul style="list-style-type: none"><li>• Renewable energy</li><li>• Building energy forecasting and optimization</li></ul>
<b>Health</b>	<ul style="list-style-type: none"><li>• Telemedicine and telecare</li><li>• Disease control</li></ul>
<b>Pollution</b>	<ul style="list-style-type: none"><li>• Optimize waste collection</li><li>• Predict traffic flow</li></ul>
<b>Industry</b>	<ul style="list-style-type: none"><li>• Predict potential issues</li><li>• Enhance decision making</li></ul>

Source: Adapted from Szpilko, et al., (2023).



# Safety

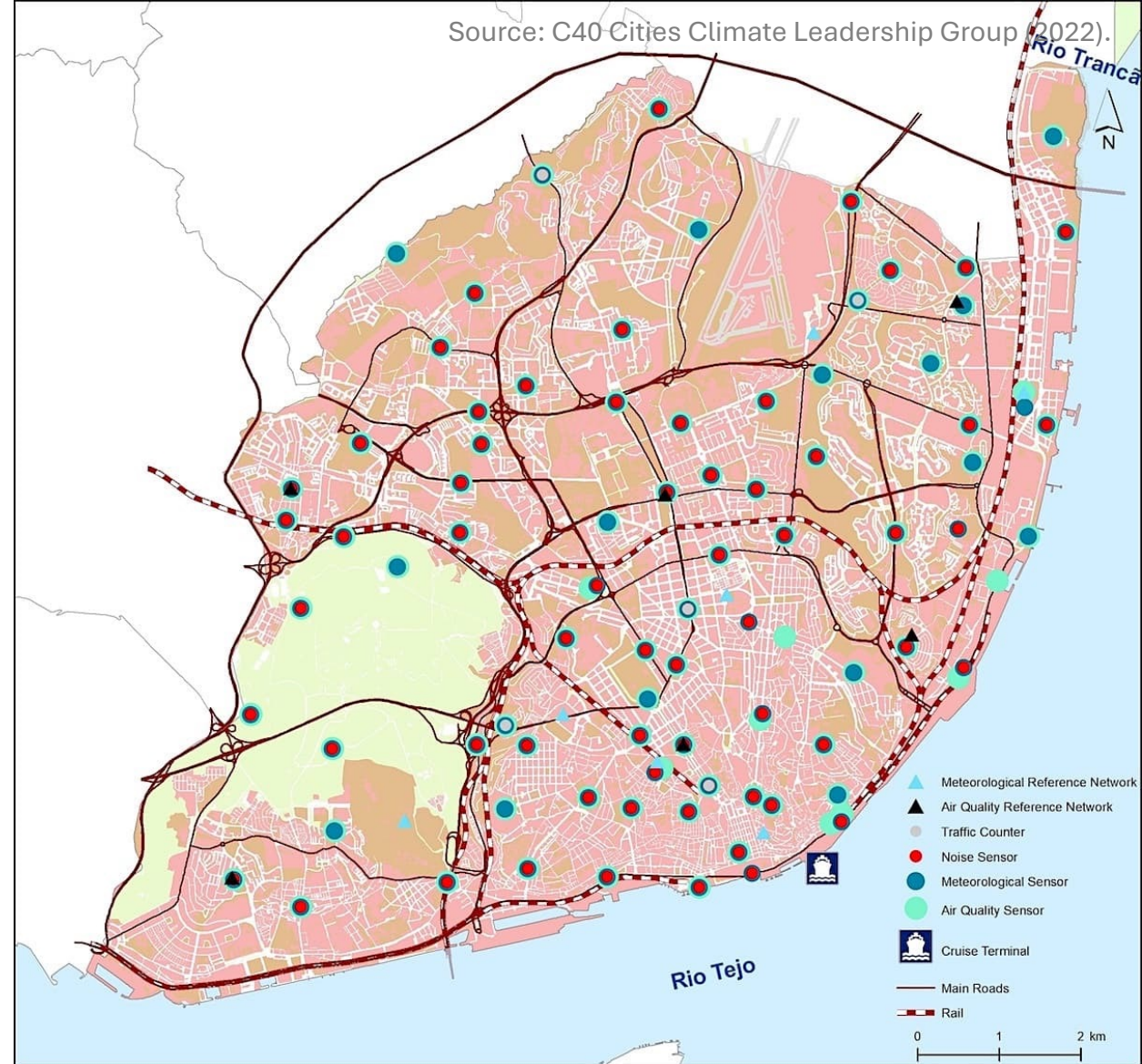
- Singapore's "Intelligent Transport Systems" uses sensors, traffic and control systems, and data analytics to monitor and manage traffic flow and share real-time traffic information with the public.
- Data analytics and IoT sensors can drive real-time health monitoring, early disease detection, and personalized treatment approaches.





# Living

- AI and IoT technologies generate data that provides valuable insights to enhance the quality of urban life.
- Data collected can assist in developing and implementing strategic planning for public sector.
- Lisbon, Portugal collects real-time information on air quality, noise, and urban climate to help implement the city's Air Quality Improvement Plan.





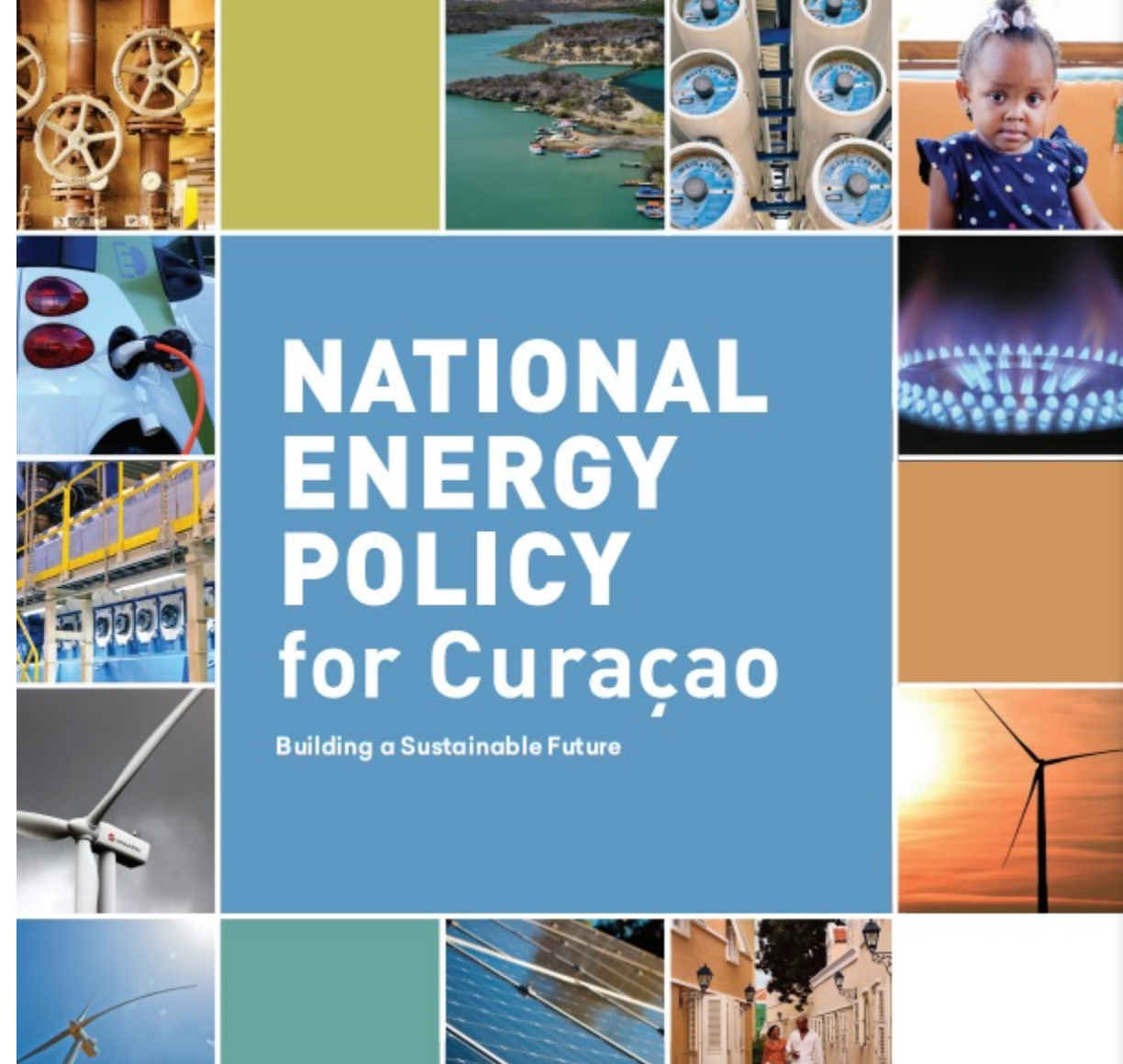
# Mobility

- Various projects electrifying public transportation are being implemented worldwide.
- Metbus Electric Buses in Santiago de Chile has a fleet of 411 EBs and has reduced operational costs by 76%.
- The UK Zero Emission Bus Regional Areas (ZEBRA) programme funds local transport authorities to support the introduction of zero emission buses and infrastructure.



# Energy

- AI assists in smart metering, non-intrusive appliance load monitoring, and energy consumption prediction.
- Curaçao's National Energy Policy includes 9 strategies for sustainable energy such as energy efficient buildings and efficient system planning.

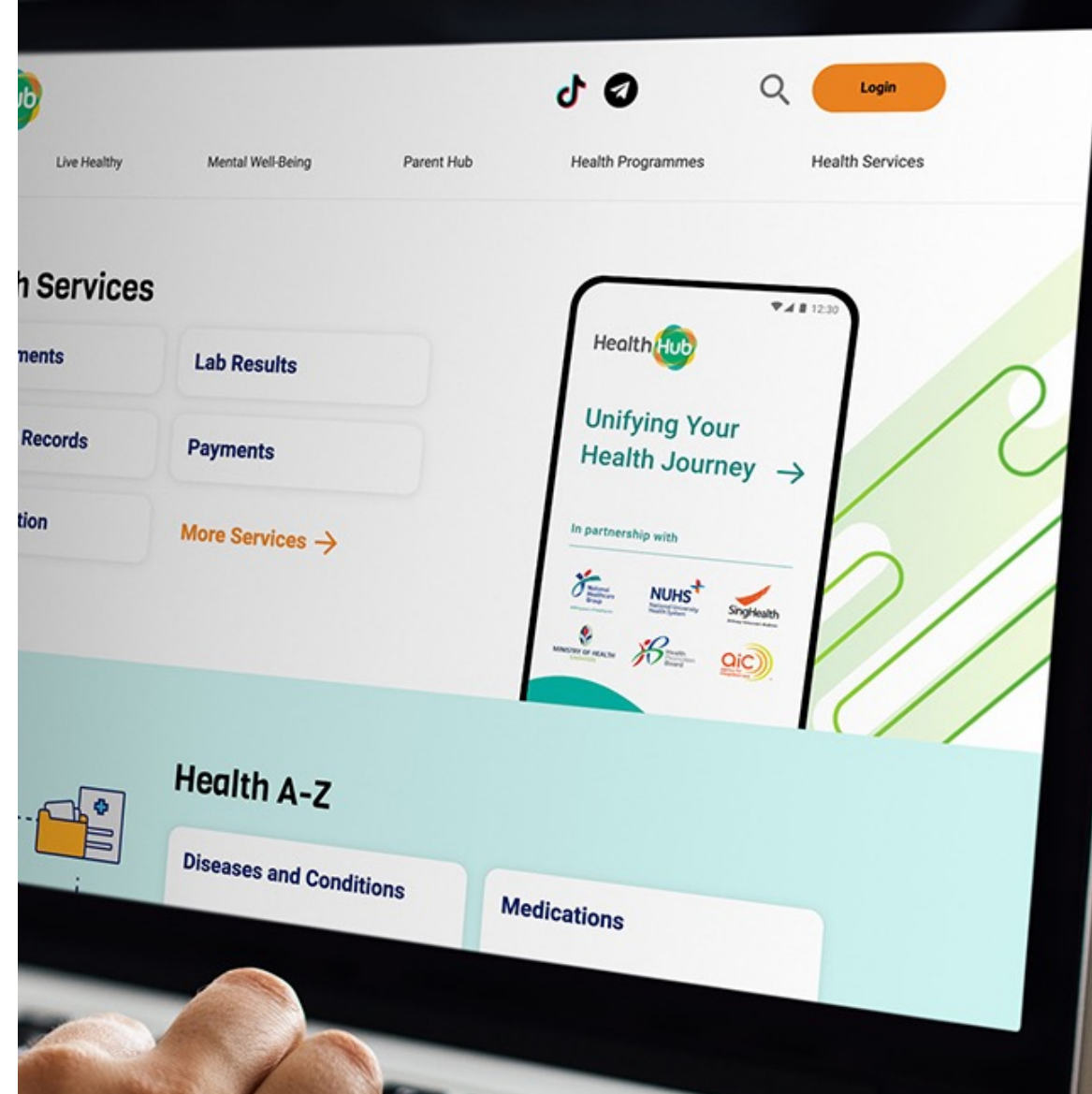


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# Health

- Integration of telemedicine, telecare, and AI within smart home systems improves quality and efficiency of care.
- Acknowledging the future burdens of an aging population, Singapore developed Smart Health Initiatives to proactively meet these needs.
- HealthHub is a one-stop health portal that lets citizens easily access their medical records.





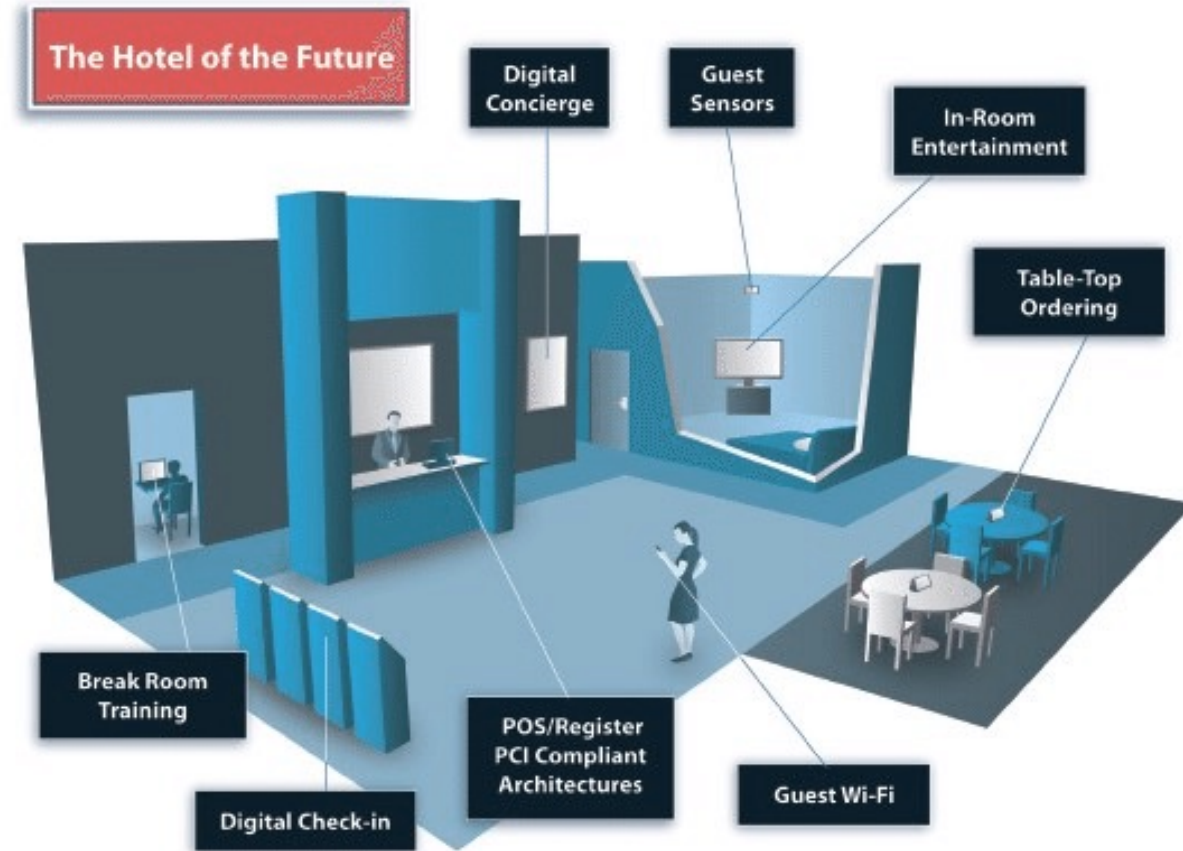
# Pollution

- Improved waste management process using drones to detect river debris and pollution.
- Using technology-based evaluation systems to determine optimal location of smart waste bins.
- Barcelona, Spain uses sensors to monitor the fill levels of bins to create optimized routes for waste collection.



# Industry

- AI has the ability to reshape sectors in smart cities, including the manufacturing sector and hotel industry.
- Emphasizing collaboration between humans and machines to enhance customer satisfaction.



# Avoiding Inequalities in Smart Cities

## Disproportionate Access

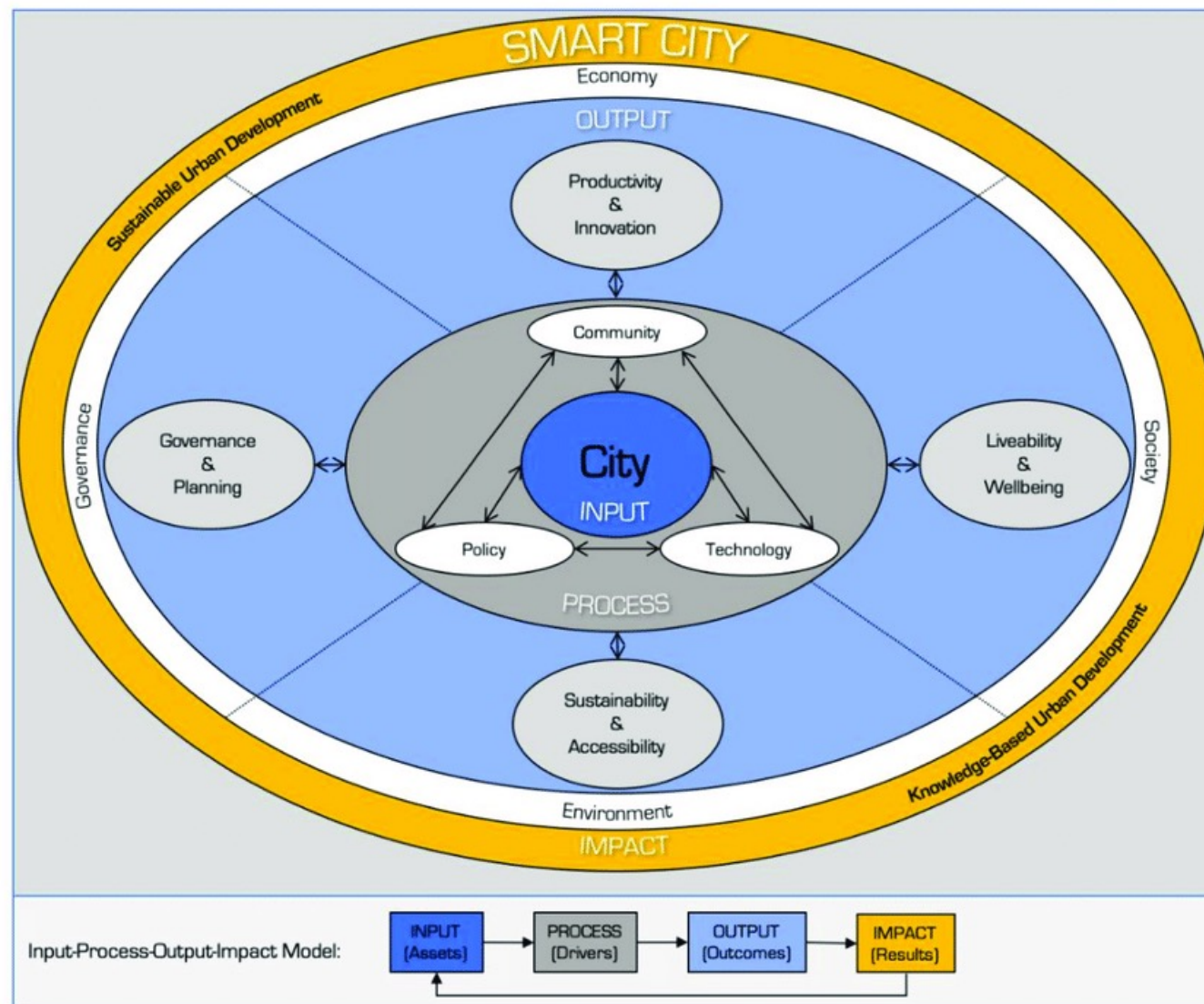
- High-tech infrastructures can increase divide between those in smart cities and those outside.
- **Songdo, South Korea:** low-income community at the periphery lacked infrastructure leading to illegal littering and exaggerated previously invisible inequalities.

## Potential for Bias

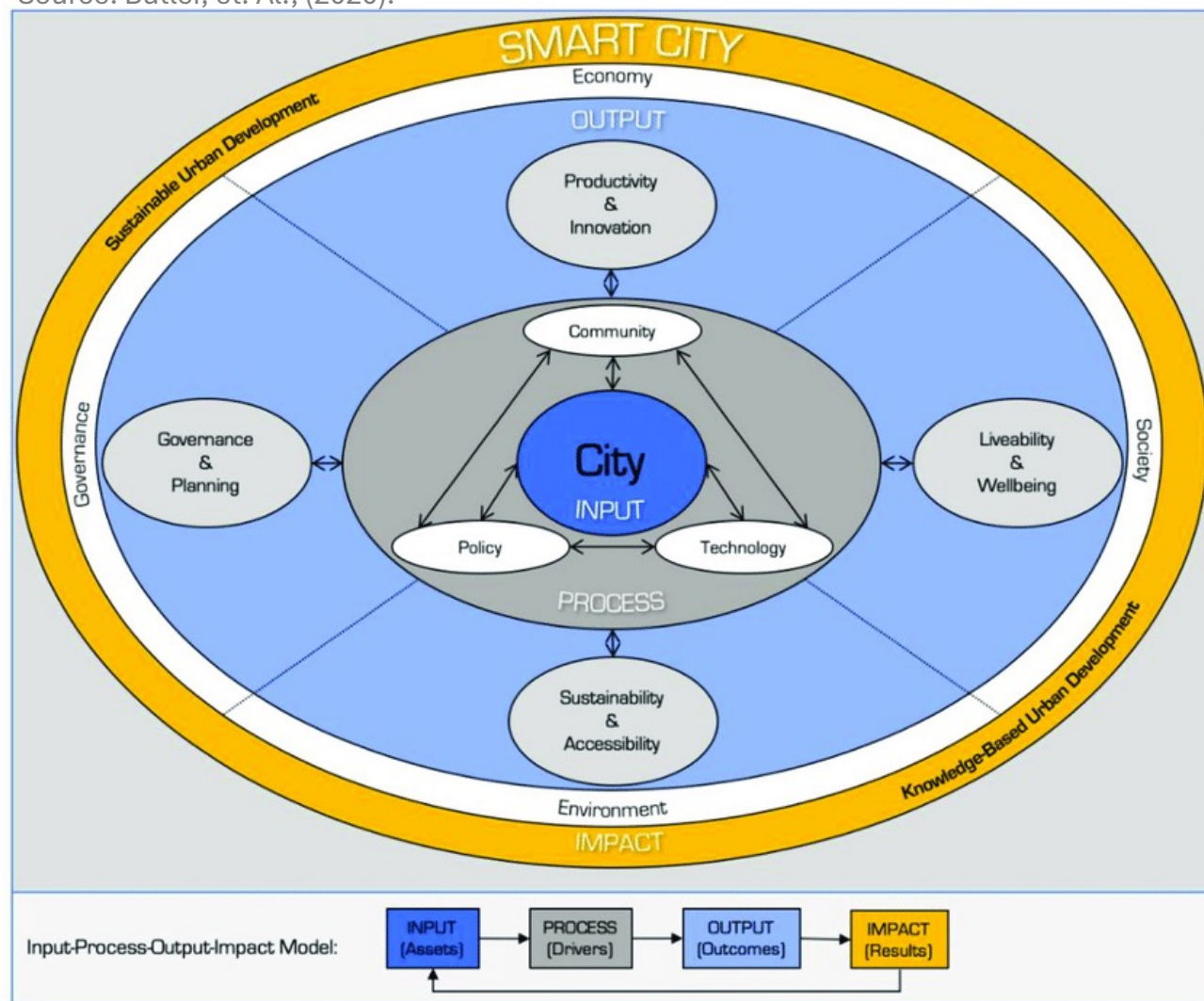
- Algorithmic decision-making in smart cities reliant on data which can be influenced by bias and affect the fairness of outcomes.

# Smart City Conceptual Framework

Source: Butler, et al., (2020).







## The Role of Public Administration

- Public administration plays a critical role in developing and implementing strategies.
- Incorporation of smart city strategies to enhance quality of life through digital solutions.
- Using existing assets to develop citizen-centered projects.



# Barriers Facing Public Administration

**Study looking at the barriers public administration representatives in the Czech Republic face when implementing Smart City strategies.**

- **Limited funding:** options to receive funding are limited and sometimes dependent on meeting set objectives and requirements.
- **Legal requirements:** lengthy legal tenders for smart solutions.
- **Lack of formal supervision of implementation:** no political committee to formally supervise implementation of projects.
- **Reluctancy to undertake long-run projects:** stronger tendency to pursue short-term projects in-line with political terms.
- **Limited authority:** Limited authority to influence and implement certain projects.
- **Lack of smart strategy:** requires a working group that would focus on smart projects.

# Digital Transformation Leaders

## Internal Source of Transformation

- Public administration managers can serve as internal sources for digital transformation, advocating for and implementing digital tools and digital government transformation.
- Public managers play a leading role in implementation of different tools, technologies, and practices.

## Culture of Innovation

- Supportive leadership is critical to establish a culture of innovation necessary for digital transformation and implementation of strategic plans.

# Changing Mindsets

## *Steps to changing mindsets:*

**STEP 1: Identify**

**STEP 2: Realize**

**STEP 3: Understand**

**STEP 4: Adopt strategies**

**STEP 5: Change beliefs**

**STEP 6: Transforming behaviors**



Source: UN DESA, DPIDG, PMCDU

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# Thank you!

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