Review of the United Nations Programme on Public Administration and Finance

by

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NEWLY ADOPTED RESOLUTIONS

- ECOSOC reviewed and took note of the report of the 1st Meeting of the Committee and adopted Resolution E/RES/2002/40, which recommends this Committee meet annually.
- UN GA Resolution, at its 57th session, reviewed the report of the Secretary-General on "The Role of Public Administration in the Implementation of the Millennium Declaration" and adopted Resolution A/RES/57/277, which highlights a certain number of directions for the work of the United Nations in this area.

SECRETARY-GENERAL'S NEW INITIATIVE

- The Secretary-General's Report on Strengthening of the United Nations: an agenda for further change (Document A/57/387), and endorsed by GA Resolution A/RES/57/300.
- Some of the actions recommended by the SG involved the realignment of a number of functions within DESA, which also affected in a positive way the profile and functions of the Division.

WHAT ARE THE CHANGES

- The Division was renamed: Division for Public Administration and Development Management;
- Majority of the work in public economics (esp. sanctions) was redeployed to the new Strategic Planning Unit. The work in economic management (particularly related to technical cooperation) will continue to be carried out by the Division;
- The responsibility for the servicing of the Ad Hoc Group of Experts in International Tax Matters was transferred to the office dealing with the follow-up to the Monterrey Conference. The work on national tax administration will remain in the Division;
- The governance and public management aspect of the social and economic sphere was strengthened by the transfer of a new branch to the Division, namely SEGMB;

DIVISION'S NEWLY REALIGNED FUNCTIONS

- 1. Governance and public administration
- 2. Socio-economic governance and management;
- 3. Knowledge management and e-government

DIVISIONAL FUNCTIONS

- a. Assisting the international community in policy deliberations for the development and promotion of global approaches to critical aspects of public administration in the development process, with a view to effectively integrating them into national and international development strategies, including through the provision of substantive and technical support to the Committee of Experts on Public Administration;
- b. Providing technical assistance to the Governments of developing countries and countries with economies in transition on key issues and emerging trends in governance and public administration for development;

DIVISIONAL FUNCTIONS

- c. Developing tools, techniques and strategies and providing advisory services to Governments, on request, and as required, render technical assistance for capacity-building for improved public policies and programmes, including public finance, for social and economic development; and furthering partnerships for strengthening social and economic governance;
- d. Assisting the Governments of developing countries and countries with economies in transition in establishing systems for knowledge management, innovation and technology, including e-governance, to facilitate the exchange of knowledge and experience, to improve the efficiency of public institutions and administrative procedures, including through a public administration clearinghouse for information and experiences;

DIVISIONAL FUNCTIONS

e. Ensuring effective cooperation with relevant organizations and institutions inside and outside the United Nations system, including non-governmental organizations, in the areas of the Division's responsibilities.

CORE THEMES OF EACH BRANCH

1. Governance and Public Administration Branch:

- Government institutions and systems
- Decentralization and local government
- Civil service reform and management innovation
- The changing role of the state and civil service reform
- Ethics and accountability
- Post conflict reconstruction
- Human resources development and training

CORE THEMES OF EACH BRANCH

- 2. Socio-Economic Governance Management Branch:
 - Socio-economic development and management
 - Poverty eradication (strategies and tools)
 - Follow-up and implementation of MDGs and Social Summit
 - Public finance
 - Private sector development and PPPs
 - Aid coordination
 - Monitoring & evaluation of third-party projects
 - Social corporate responsibility
 - Social governance (strengthen social capital)
 - Social impact assessment

CORE THEMES OF EACH BRANCH

- 3. Knowledge Management Branch:
 - Knowledge management and knowledge creation
 - E-government/e-governance
 - Use of ICT to facilitate participatory democracy
 - Knowledge innovation for economic development
 - Role of ICT to improve local government (local e-government)

IN RESPONSE TO THE REORGANIZATION

- The Division also presented its proposals of the activities and resources for the years 2004-2005 in the context of the proposed programme budget (see attached);
- A Divisional Retreat of all staff was conducted to better focus the substantive work, to strengthen the relation between substantive and technical cooperation activities and to enhance the exchange of knowledge and information.

INTEGRATED APPROACH

Analytical and Substantive Work

Technical Cooperation

Information Sharing & Networking-UNPAN

WHAT ARE THE WORK MODALITIES

- Advocacy
- Develop analytical and policy tools
- Build a common understanding
- Provide assistance in institution-building
- Provide assistance in human resources development
- Build technological adequacy and connectivity
- Information sharing and exchange of experiences
- Coordinate development assistance in public administration

WHAT HAS BEEN DONE

Advocacy:

- Role of the Committee of Experts on Public Administration established
- Public Service Day approved by the GA
- Public Service Awards: First round completed
- Conferences and symposia (see the attached)

Develop Analytical and Policy Tools:

- Sectoral capacity assessments
- World Public Sector Report
- Public Sector Indicators enhanced
- Analytical reports and other publications

WHAT HAS BEEN DONE

- **✓** Build a Common Understanding:
 - African Charter of Public Service
 - Global Forum on Reinventing Government

 (* Marrakech, Morocco; GA requested DPADM to continue providing support)
- ✓ Provide Assistance in Institution-Building:
 - Specific country projects (see attached)
- **✓** Provide Assistance in Human Resources Development:
 - Specific country projects (*initiatives on public service delivery-ICIEPA, ethics and professionalism-UNTC, joint DESA/IASIA initiatives, etc.)

WHAT HAS BEEN DONE

- ✓ Build Technological Adequacy and Connectivity:
 - Conferences on e-government (Palermo)
 - Projects on e-government (Shanghai Forum, RCOCI, Caribbean Programme, Central America Programme, e-Africa Project, etc.)
- ✓ Information Sharing and Exchange of Experiences:
 - UNPAN
- Coordinate Development Assistance in Public Administration:
 - Inter-agency meetings
 - Coordinating support to the Global Forum
 - An inventory of all governance and public administration programmes in Africa

Advocacy:

- Strengthen the role of the Committee (*possible annual meetings)
- UN Public Service Day (23 June) (*celebration)
- Comprehensive process for the Public Service Awards plus e-Government Awards
- Focus themes of forthcoming conferences in implementation of MDGs (*review topics)

Develop Analytical and Policy Tools:

- World Public Sector Report (*e-government)
- Publication on Reinventing Government
- Build-up of the Basic Data of the Public Sector
- Prepare analytical papers and publications (*suggestions for topics)
- E-government survey

- Build a Common Understanding:
 - Expand the Charter of Public Service to other regions, e.g., Latin America (exercise with CLAD)
 - Offer permanent substantive support to the Global Forum (*2003 in Mexico, and looking for 2005 host country organizer)
 - Report to 58th Session of the GA
- Provide Technical Assistance in Building Technological Adequacy and Connectivity in:
 - Establishing an information technology framework responsive to local needs
 - Creating an enabling environment for all stakeholders to benefit from knowledge, innovation and technology
 - Developing e-government strategies, policies and activities
 - Building partnerships at all levels to benefit from the up-to-date ICTs

Provide Assistance in Institution-Building, namely in:

- Strengthening parliamentary and electoral systems and processes
- Reinforcing administration of justice at national and local levels
- Modernizing the public sector and improving public service delivery
- Reinforcing decentralization and local governments' institutional capacities
- Strengthening institutions and procedures for peaceful management of conflicts
- Providing support to African Governments in their efforts to fight against poverty
- Enhancing the mobilization of financial resources via tax systems reforms
- Promoting an effective financial administration
- Improving financial management and expenditure by increasing allocative efficiency and equity, and technical efficiency in the use of budgeted resources

- Provide Assistance in Human Resources Development, namely in:
 - Improving leadership and management skills
 - Designing and delivering training through innovative methods
 - Increasing public service use of ICTs to monitor performance, promoting learning, improving service delivery, and increasing access to information by public servants and citizens
 - Providing instruments for implementation and monitoring
- Information Sharing and Exchange of Experiences:
 - Expand UNPAN to the subregional and national levels (new proposal submitted to GA)
 - Information/experiences shared via UNPAN should be more closely linked to the implementation of the MDGs
 - Strengthen UNPAN in advisory service and online training
- Coordinate Development Assistance in Public Administration:
 - Expand the Governance Inventory to other regions
 - Revive and expand the UN Programme on Aid Management and Accountability
 - Coordination of work of EC-ECA in governance and public administration

THREE OTHER EXERCISES UNDERTAKEN BY DPADM RELATED TO THE COMMITTEE

- ✓ A review of technical cooperation activities in the area of governance and public administration carried out as part of the SG's agenda for reform
- ✓ A working group of the GA was convened to discuss the integrated follow-up to UN conferences and summits
- ✓ The SG launched a millennium project headed by Mr. Jeffrey Sachs

