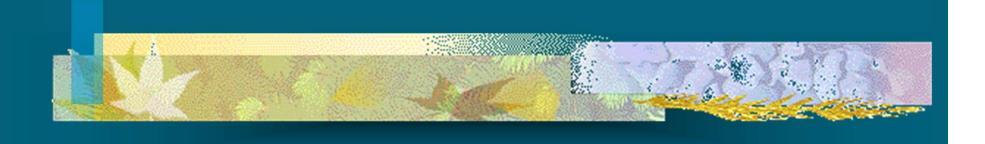
Strengthening innovation, Prioritization, informed decision-making and integration of Policy Development processes for enhanced Impact



EKO PRASOJO
Sub-group 2, UN CEPA Meeting 2015

This paper of sub group 2 has been prepared by generous and valuable written contribution from Ms. Margaret Saner, Professor Meredith Edwards, Professor Francisco Longo Martinez, and Mr. Alexander Navarro Garcia

Thanks to Ms. Ran Kim from secretariat of DPAM UNDESA for refining this paper

Outline of Presentation

 Public Trust and Sustainable Development Goals (SDGs): some Facts

• Strengthening Innovation

• Strengthening Integration of Development Policy Process

• Co-innovation with Citizens to prioritization and informed decision making

Section I: Public Trust and SDGs

What is Public Trust?

- Fiduciary relationship whereby citizens trust
 government agencies or officials to act in their interest
- The actions of public administrators must be combined with organizational process that support trustworthy behaviors
- Behaviors that display integrity, openness, loyalty,
 ethical competency and consistency in Administration

Public Trust is Rooted in:

citizens' perception of legitimacy of government action

the ability of public officials to manage resources effectively and more generally to act in the public interest

When government meets people's demand in a consistent way over a long time period

The Roots of Common Public Distrust to Government

1 Public officials abuse powers for their interest

2 Ethical & integrity violation of public official

3 Citizens feel disconnected from government

4 Improper Government service delivery

Government systems are poor or malfunctioning

The incompetence of bureaucrats and politicians

Some Facts of Governments doing

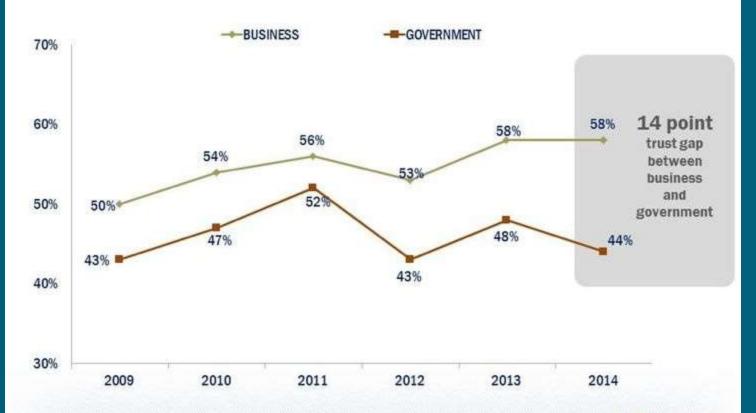
- In Many countries government ministries compete each others for resources.
- Often suspicious of a joint policy making process
- Unwilling to share expertise and support goals of other ministries
- Politicians are under increasing pressure from a vocal and demanding citizenry to meet their needs

Trust in government and business, 2009-2014

HISTORIC GAP BETWEEN BUSINESS AND GOVERNMENT TRUST

THE SERVICE STATES

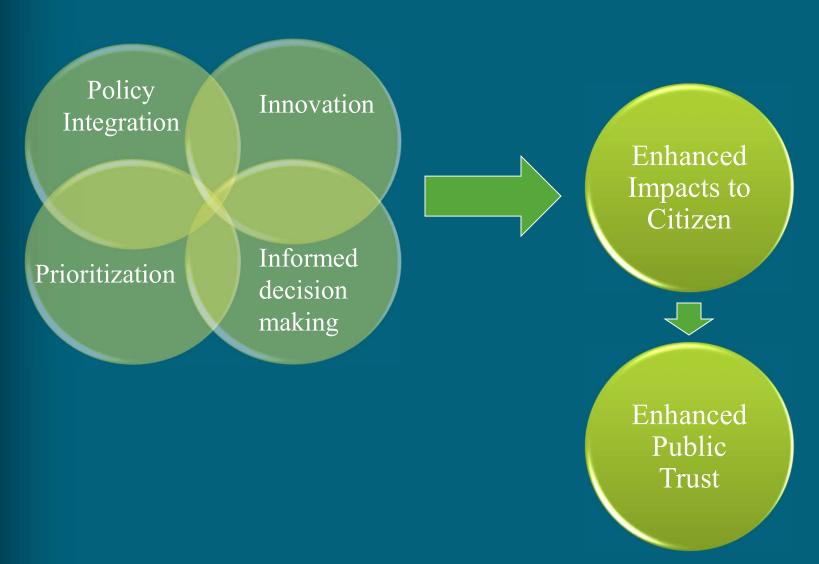
GLOBAL TRUST IN GOVERNMENT AND BUSINESS SINCE 2009

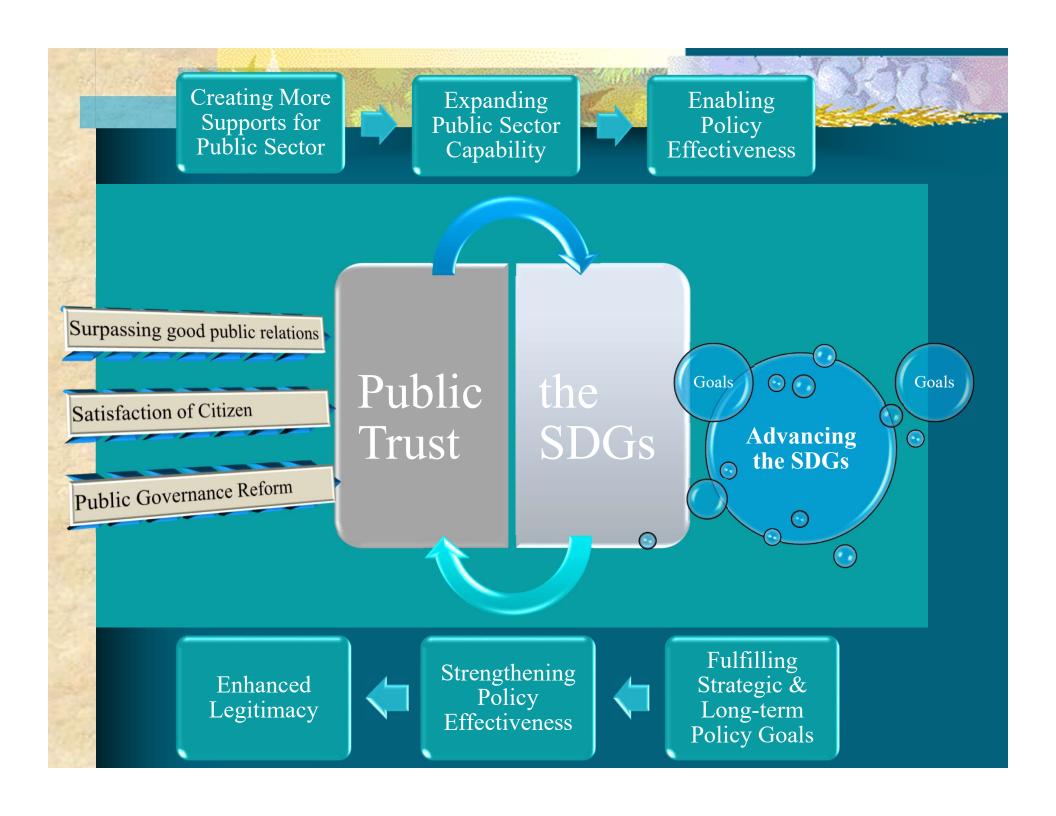


Q11-14. [TRACKING] Below is a list of institutions. For each one, please indicate how much you trust that institution to do what is right using a 5-point scale where one means that you do not trust them at all and nine means that you trust them a great deal. (4 Box. Trust) Informed Publics in 20-country global total.



What it will take for Public Trust?





Section 2:

Strengthening Innovation

The Essence of Innovation to Public Trust

Public sector Innovation must be seen as a means to convince citizen that government agencies are making their best effort to address the public interest, through:

A new and novelty way of service delivery

Changes within organization and improvement process

Adopting new procedures and methods

The points of innovation departure

In developed countries:

innovation is a matter of maintaining or making sustainable welfare services

In developing countries:

innovation is a matter of creating public policy and service to provide accaptable levels of social services where there are many defenciencies

Outcomes to be achieved in doing Innovation

Improvement in performance:
For more transparent, accountable, effective and efficient

Prevent public official from abusing power and gaining personal benefit from public ressources

increasing citizens engagement in giving feedback on public service satisfaction/complaint and participate in decision making

Enhancement of equity and inclusiveness by giving equal opportunity for individual and social groups and avoiding exclusion

Protection of the public heritage (what belongs to all and nation) and creating new public value for social needs

Global Innovation Index-Top 20, 2014

Global Innovation Index



Rank *	Country •	Overall score *	Innovation Input *	Innovation Output *	Efficiency Ratio *
1	Switzerland	66.59	66.52	66.65	1.0
2	5weden	61.36	67.86	54.86	0.81
3	ES United Kingdom	61.25	68.20	54.30	0.80
4	Netherlands	61.14	64.18	58.09	0.91
5	United States of America	60.31	69.19	51.42	0.74
6	+ Finland	59.51	66.67	52.35	0.79
7	Hong Kong	59.43	70.65	48.21	0.68
8	Singapore Singapore	59.41	72.27	46.56	0.64
9	== Denmark	58.34	66.34	50.35	0.76
10	■ ■ Ireland	57.91	64.09	51.73	0.81
11	■●■ Canada	57.60	64.76	50.45	0.78
12	Luxembourg	56.57	59.95	53.20	0.89
13	Iceland	56.40	59.65	53.14	0.89
14	T Israel	55.98	59.82	52.14	0.87
15	Germany	55.83	59.78	51.88	0.87
16	Norway	55.64	63.39	47.88	0.76
17	New Zeeland	54.46	62.76	46.15	0.74
18	South Korea	53.31	62.10	44.53	0.72
19	Australia	53.07	64.15	41.99	0.65
20	■ France	52.83	59.03	46.64	0.79

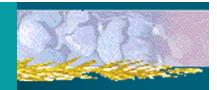
Source: https://www.globalinnovationindex.org/content.aspx?page=data-analysis

Government Effectiveness 1998-2013



Source: http://info.worldbank.org/governance/wgi/index.aspx#reports

Aspects to be strengthened



Competency

- Institutional capacity building
- ICT-based modernization
- Attaining efficiency & efficacy

Public Trust

Reliability

- Outcome-oriented public policy and public services
- Sound & durable, long-term solution

S D G

Aspects to be strengthened

Integrity

Moral and ethical leadership
Free of coruption and accountable
Loyalty to public interest
Honesty and openness behavior
Creating Common goodness

Public Trust

Inclusiveness

- Extension of deliberative spaces
- Articulating more "voices" and "knowledge" in policy process
- Improving Equity/ Equality to Service
- Provide acces to all citizen

S D G

Changing Governance Pattern to Innovation

- From hierarchical to a flatter and participatory
- From authoritarian to inclusive leadership
- From centralized to decentralized governance
- From government funded to partnership
- From silo based to more collaborative
- From process to outcome
- From manual to IT based and shared Data

Section 3: Strengthening Integration of Policy Development Process

Why Integration of Policy Development Process?

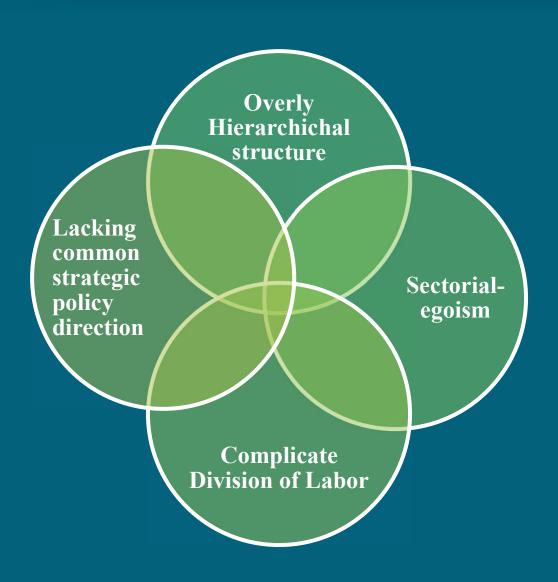
Fragmented Policy caused less performance of services

To strenghten collective action and better coordination

To consolidate national and local government policy

To avoid administrative silos in long-term

Common Institutional Problems of Policy Development Process





Coherent

Integration policy development process across Administration

Synchronized

Consolidated

Sharing Resources among agencies

Exercising Own- authority of core functions

Aspects of Strengthening Policy Integration

Institution

• Institutional rearrangement to redifine functions and key performance indicators

Strategy

• Cascading and alligning Strategies & Performances across levels & units

Resource

 Imposing Fiscal Discipline towards a joint common policy goals & priorities and cost effectiveness

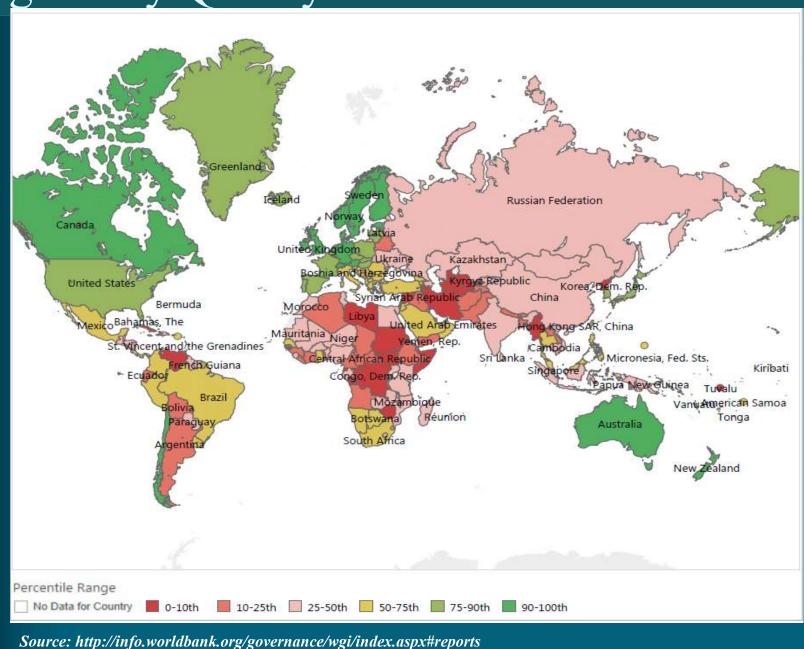
Communication

• Interoperability towards Knowledgeable Network through using IT and strengthen data shared culture

Integration

• Integrated and consolidated National and local government policies

Regulatory Quality 1998-2013



Section 4 Informed Decision Making and Prioritization

Informed Decision-making

Enrich views from different Policy Actors

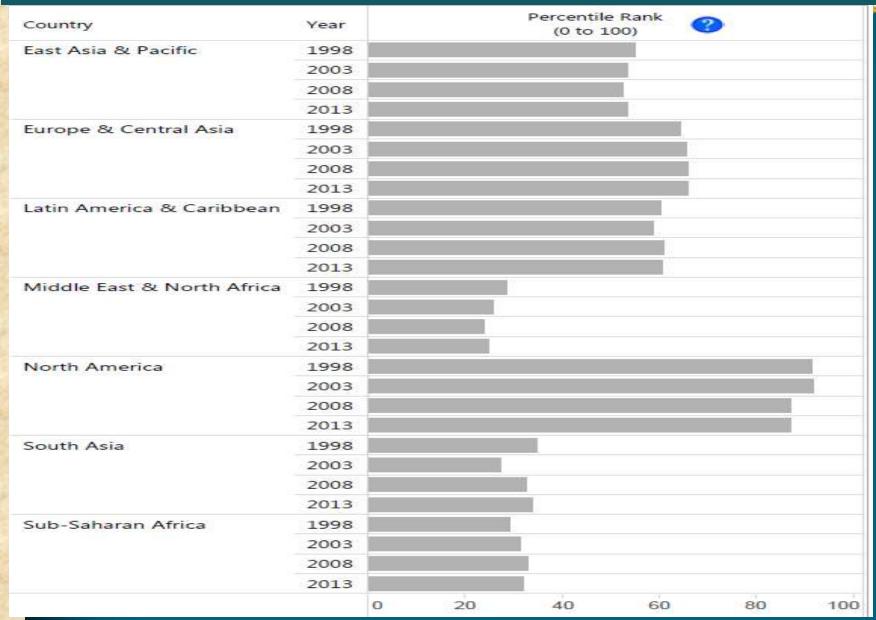
Strenghtening evidence and outcome or impact based policy

Changing mindset of public official to accept input/feedback from citizen in policy making



"Informed Public" has higher trust in Government than "General Public"

Voice and Accountability 1998-2013



Source: http://info.worldbank.org/governance/wgi/index.aspx#reports

CO-CREATION FOR SOUND & SUST. DEVELOPMENT

